

AGENDA

Thursday, February 12 2026 at 6:30 p.m.

Board Meeting Via Zoom Video Conference



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1. **CALL MEETING TO ORDER.**
 2. **TRADITIONAL LAND ACKNOWLEDGMENT.**
 3. **DISCLOSURE OF PECUNIARY INTEREST.**
 4. **APPROVAL OF AGENDA. ®**
 5. **APPROVAL OF MINUTES: ®**
 - 5.1 January 8, 2026
 6. **DEPUTATIONS & PRESENTATIONS.**
 7. **REPORTS:**
 - 7.1 Chair
 - 7.2 Chief Administrative Officer
 - 7.3 Director of Finance
 8. **OUTSTANDING ISSUES.**
 9. **NEW BUSINESS:**
 - 9.1 Potential Housing Development
 10. **IN-CAMERA: 2**

THAT pursuant to Section 38 of the District of Parry Sound Social Services Administration Board's *Procedural Rules*, the Board moves to an In-Camera session in order to address matters pertaining to:

 - v) an opinion of the Board's solicitor, disclosure of which would not be in the public interest; and
 - vi) a decision concerning negotiations for an agreement or contract between the Board and a third party
 11. **CORRESPONDENCE:**
 - 11.1 Resolution - Municipality of Callander (Council/Board Vacancy)
 - 11.2 Media Release - January 13, 2026 (One Year Later, New Data Confirms Homelessness in Northern Ontario Is Accelerating Faster Than Systems - and communities - Can Sustain)
 - 11.3 Media Release - January 15, 2026 (Investing Pennies on the Dollar could Halt Rising Homelessness, Protect Northern Ontario's Economy: New Report)
 - 11.4 NBPSDHU Overdose Report
 12. **ADJOURNMENT. ®**

MEETING MINUTES

Thursday, January 8, 2026 at 6:30 PM



Board Meeting Location: 1 Beechwood Drive, Parry Sound, Ontario (Virtual)

Board Members Present:

Jerry Brandt Ted Collins
Gail Finsson Teri Brandt
Sharon Smith Peter McIsaac
Tom Lundy Rick Zanussi
Sean Cotton Teresa Hunt
Janice Bray Jamie McGarvey
Joel Constable

Board Members Absent:

Irene Smit

Staff:

Tammy MacKenzie, CAO
JJ Blower, Communications Officer
Sylvia Roy, Director of Finance

1. CALL MEETING TO ORDER:

The meeting was called to order by Rick Zanussi at 6:30PM.

2. TRADITIONAL LAND ACKNOWLEDGMENT.

3. DISCLOSURE OF PECUNIARY INTEREST.

4. APPROVAL OF AGENDA

Resolution 26 01 01

CARRIED

Moved by Janice Bray

Seconded by Sean Cotton

“THAT the agenda of the Regular Meeting of the Board held on January 8, 2026 be accepted as presented.”

5. ELECTIONS.

5.1 Election of Chair

The CAO assumed the position of Chair and conducted the election.

The CAO called for nominations from the floor three times for the position of Chair.

Rick Zanussi was nominated and willing to stand. No other nominations were put forward for the position of Chair.

Resolution 26 01 02

CARRIED

Moved by Tom Lundy

Seconded by Gail Finsson

“THAT Rick Zanussi be appointed and approved as the Chair of the District of Parry Sound Social Services Administration Board for the year 2026.”

5.2 Election of Vice-Chair

The Chair conducted the election.

The Chair called for nominations from the floor three times for the position of Vice-Chair. Jerry Brandt was nominated and willing to stand. No other nominations were put forward for the position of Vice-Chair.

Resolution 26 01 03

CARRIED

Moved by Tom Lundy

Seconded by Gail Finnson

“THAT Jerry Brandt be appointed and approved as the Vice-Chair of the District of Parry Sound Social Services Administration Board for the year 2026.”

6. APPROVAL OF MINUTES:

6.1 December 11, 2025

Resolution 26 01 04

CARRIED

Moved by Peter McIsaac

Seconded by Sharon Smith

“THAT the Board meeting minutes of Thursday, December 11, 2025 be approved as presented.”

7. DEPUTATIONS & PRESENTATIONS.

8. REPORTS:

8.1 Chair

The chair welcomed the Board and highlighted the human resources update in the CAO report indicating that the average tenure of DSSAB staff was over 9 years, and that the DSSAB employed 172 staff. He also compared our Ontario Works numbers to the provincial average noting the successes of our local DSSAB.

8.2 Chief Administrative Officer

A written report was provided, and Ms. MacKenzie was available to answer any questions. The CAO highlighted the success of the Esprit holiday giving campaign and thanked the community for their generosity. She also shared her appreciation to staff that worked over the holidays, noting that we worked with a smaller group to allow more of our staff to spend time with their families around the holidays, while still supporting the community and keeping child care open. Ms. MacKenzie also acknowledged that Ireme Smit had resigned from Council and would therefore not be attending tonight’s meeting and would be resigning from the DSSAB Board, wishing Ms. Smit well and thanking her for her service.

8.3 Director of Finance

The Director of Finance reported that the 2026 budget was approved with a 6.5% levy increase at the Dec 11/25 Board meeting and indicated that after that passing, she had updated the 85-page budget document to reflect this amount as the draft was presented at

5%. All 22 municipalities have received the levy apportionment schedule and approved 2026 budget package. In the next few weeks finance staff will upload budgets into our software systems so that monthly reports can be prepared and variance analysis can be done. Finance staff have switched gears to work on year-end preliminary work and have opened new years in software systems, and updated monthly allocation journal entries to reflect 2026 amounts. Now that the budget has been approved, staff can complete the OW budget submission in TPN.

9. OUTSTANDING ISSUES.

10. NEW BUSINESS:

10.1 Appointment of LHC Board for 2026

A written report was presented by the Director of Finance.

Resolution 26 01 05

CARRIED

Moved by Janice Bray

Seconded by Sean Cotton

“THAT the Board approves the appointment of the Officers and Directors of Parry Sound District Housing Corporation, as follows:

Directors: Rick Zanussi, Jerry Brandt, Teri Brandt, Janice Bray, Ted Collins, Joel Constable, Gail Finsson, Teresa Hunt, Sean Cotton, Tom Lundy, Jamie McGarvey, Peter McIsaac, and Sharon Smith.

Officers:

Chair	Rick Zanussi
Vice-Chair	Jerry Brandt
CEO/Secretary	Tammy MacKenzie
Housing Manager	Sharon Davis
Treasurer	Sylvia Roy

10.2 Appointment of NOAH Board for 2026

A written report was presented by the Director of Finance.

Resolution 26 01 06

CARRIED

Moved by Jerry Brandt

Seconded by Teri Brandt

“THAT the Board approves the appointment of the Officers and Directors of the Non-Profit Organization for Almaguin Housing (N.O.A.H.) Inc., as follows:

Directors: Rick Zanussi, Jerry Brandt, Teri Brandt, Janice Bray, Ted Collins, Joel Constable, Gail Finsson, Teresa Hunt, Sean Cotton, Tom Lundy, Jamie McGarvey, Peter McIsaac, and Sharon Smith.

Officers:

Chair	Rick Zanussi
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Vice-Chair	Jerry Brandt
CEO/Secretary	Tammy MacKenzie
Housing Manager	Sharon Davis
Treasurer	Sylvia Roy

Teresa Hunt joined the meeting 6:53pm

10.3 Borrowing Resolution for 2026

A written report was presented by the Director of Finance.

Resolution 26 01 07

CARRIED

Moved by Gail Finsson

Seconded by Peter McIsaac

“THAT the CAO and/or the Director of Finance are authorized to arrange with the Corporation’s Bank by way of promissory notes, to borrow up to a maximum amount of \$1,000,000 that may be required to meet expenditures.

AND THAT the CAO and/or the Director of Finance are authorized to arrange with the Corporation’s Bank by way of the issuance of corporate credit cards, to borrow up to a corporate maximum limit of \$250,000 and that Finance Credit Card Policy 2.12 be adhered to.

AND THAT this borrowing arrangement shall stay in effect until February 11, 2027.

11. IN-CAMERA: 2

Resolution 26 01 08

CARRIED

Moved by Jamie McGarvey

Seconded by Tom Lundy

“THAT pursuant to Section 38 of the District of Parry Sound Social Services Administration Board’s *Procedural Rules*, the Board moves to an In-Camera session in order to address matters pertaining to:

- iv) a decision concerning negotiations for an agreement or contract between the Board and a third party.”

Resolution 26 01 09

CARRIED

Moved by Joel Constable

Seconded by Sean Cotton

“THAT the Board now rises out of In-Camera without report.”

Resolution 26 01 10

CARRIED

Moved by Ted Collins

Seconded by Janice Bray

“THAT upon the recommendation of the consultant, the Board does not recommend advancing any EOI submission and instead recommends prioritizing the NOSDA Build Canada Homes portfolio approach as the preferred pathway for advancing affordable

housing development in the District of Parry Sound, as it offers greater cost certainty, reduced delivery risk, improved access to government funding and stronger alignment with PSDSSAB’s affordability and delivery objectives.”

Resolution 26 01 11

CARRIED

Moved by Tom Lundy

Seconded by Joel Constable

“THAT the Board direct staff to continue with the next Steps as outlined in the InCamera Report 11.2 titled NOSDA Portfolio Approach.”

12. CORRESPONDENCE.

11.1 NBPSDHU Overdose Report

13. ADJOURNMENT.

Resolution 26 01 12

CARRIED

Moved by Ted Collins

Seconded by Jamie McGarvey

“THAT the Board meeting now be adjourned at 7:20 PM, and that the next Regular meeting be held Thursday, February 12, 2026 at the hour of 6:30 PM via Zoom Video Conference.”

District of Parry Sound



Social Services
Administration Board

Chief Administrative Officer's Report

February 2026

Mission Statement

To foster healthier communities by economically providing caring human services that empower and enable the people we serve to improve their quality of life.

Rural Ontario Municipalities Association (ROMA) Conference

At the 2026 Rural Ontario Municipal Association (ROMA) Conference, that took place January 18-20, 2026, at the Sheraton Centre Hotel in Toronto, NOSDA's delegation shared a series of proposals that highlighted the unique challenges and opportunities across Northern Ontario.

NOSDA engaged with ministries to highlight critical priorities: from the HelpSeeker Report on the cost of ending homelessness in the North, to raising concerns about the push for a paramedic-three-year degree program and stronger high-acuity mental health and substance use teams.

Discussions with the Ministry of Long-Term Care underscored the Northern strategy for Community Paramedicine and necessary funding allocations.

In sessions with the Ministry of Colleges, Universities, Research Excellence and Security, NOSDA advocated for Learn and Stay Grants aimed at Early Childhood Educators and Advanced Care Paramedics.

Conversations with the Ministry of Labour, Immigration, Training and Skills Development focused on investing in social infrastructure and front-line staff training.

NOSDA also raised the need for housing system reforms with the Ministry of Municipal Affairs and Housing, and Ontario Works employment targets with the Ministry of Children, Community and Social Services.

Through these engagements, NOSDA reinforced its commitment to ensuring that Northern Ontario's service deliverers have the tools, funding, and policy frameworks to meet evolving regional needs.

Important Reports to Highlight

Municipalities Under Pressure One Year Later: An Update on the Human and Financial Cost of Ontario's Homelessness Crisis

[FULL REPORT](#)

[Question & Answer document](#)

Protecting Northern Ontario for 1.3 cents on the dollar: Housing and health integration to support a \$34.6 billion economy

[FULL REPORT](#)

[2-Page Brief](#)



'Everyday Impact' - Case Support Workers

Our Case Support Worker team that consists of staff in the Parry Sound and South River office are truly the backbone of our organization and an essential part of how we deliver effective, compassionate service across multiple programs. Jordan Harry, Candice Aquino, Kristen Greig and Emilia Salhuana along with our casual receptionists Janine Skeoch, Sherry Keown and Amanda Levac are fully integrated into our teams and provide critical support to Income Support & Stability, Human Resources, Finance, Childcare, Housing, Tenant Services, Property Maintenance while also managing reception and a wide range of complex administrative functions for Income Support and Stability that keep our operations running smoothly.

They are often the first point of contact for individuals and families seeking help with Ontario Works and homelessness supports, and they do so while regularly interacting with clients who may be in crisis, distressed, or facing urgent and complex situations. This requires not only strong technical and organizational skills, but also exceptional emotional intelligence, professionalism, and trauma-informed communication.

What truly sets this team apart is how well they work together, stepping in for one another, sharing knowledge, and adapting quickly to changing demands. Their collaboration with each other and across the East and West offices, problem-solving, and commitment ensure that clients are treated with dignity and that frontline workers can focus on delivering services effectively. They represent the strong, welcoming, and capable front line of our organization, and their contributions are vital to the success of every program they support. We are thankful for an incredible, dependable and caring front line that goes out of its way and out of the box to support our community, its members, our clients and each other.

Jordan Harry demonstrated exceptional professionalism and compassion by remaining on the phone with a client who was fleeing a human trafficking situation and in urgent need of medical attention while maintaining calm and supportive communication with the client. She stayed connected to the client on the phone to provide her with reassurance and a safe voice until the ISN's arrived on site and were able to take over and connect the client with crisis response services. This response reflects the critical role that our Case Support Workers play in crisis situations.

Kristen Greig consistently demonstrates exceptional strategic thinking and strong logical problem-solving skills. She is highly organized, great with excel and assisted with data input for old application to streamline our work and keep complex workflows running smoothly. She remains very calm and professional in difficult situations. She has had to remain calm with clients in the lobby who are escalating and communicates clearly to her Supervisor when looking for direction on how to proceed. She has assisted in phone calls to OPP to have people removed from the lobby and showed great resilience.



'Everyday Impact' Case Support Workers...continued

Candice Aquino brings experience from the East to the West. Recently we had a father who lives out of town whose son passed away unexpectedly in our District. The son had no friends or family in the area and with Candice's support and knowledge she coordinated supports with a funeral home close to his family. A sensitive conversation with compassion and kindness was what this father needed at this very difficult time.

Emilia Salhauna is very new to the role, but she is learning the ins and out of Beechwood while greeting clients with a smile and kindness. Emilia has supported many of our clients connect with the ODSP in Bracebridge by faxing documents to the local office and ensuring it arrived. This is an important supportive role we take so clients who are on ODSP can stay active, receive their entitlement and payments stay in place.

Thank you to these individuals for their dedication and hard work every day!



Licensed Child Care Programs

Total Children Utilizing Directly Operated Child Care in the District December 2025

Age Group	Fairview ELCC	First Steps ELCC	Highlands ELCC	Waubee ELCC	HCCP	Total
Infant (0-18M)	3	1	3	4	15	26
Toddler (18-30M)	7	7	10	23	25	72
Preschool (30M-4Y)	16	15	18	29	52	130
# of Active Children	26	23	31	56	92	228

Home Child Care Opened a new program on the west side on December 22, 2025.

- currently offering up to 4 spaces, 3 days per week.

School Age Programs– Dec 2025

Location	Enrollment
Mapleridge After School	26
Mapleridge Before School	10
Home Child Care	15
# of Active Children	51



Inclusion Support Services - Dec 2025

Age Group	EarlyON	Licensed ELCC's	Monthly Total	YTD Total	Waitlist	New Referrals	Discharges
Infant (0-18M)	0	0	0	3	0	0	0
Toddler (18-30M)	5	12	17	24	0	5	0
Preschool (30M-4Y)	11	40	51	49	0	2	0
School Age (4Y+)	1	13	14	26	0	1	23
Monthly Total	14	61	77		0	0	0
YTD Total	34	77		102	18	65	30

December - 77 children on caseload. 2 New referrals (1 Preschool Licensed - 1 School Age) 65 referrals year to date for December 2025. 7 New intakes (Toddler/Preschool) 2 Discharges school age

EarlyON Child and Family Programs— Dec 2025

EarlyON Child and Family Centre Reporting Month: December 2025		
Activity	Monthly Total	Year to Date
	Dec	
Number of Child Visits	705	10,891
Number of Unique Children served this month		46
Number of Adult Visits	530	8239
Number of Unique Adults served this month		26
Number of Professionals (New stat of July 1, 2025)	21	158
Number of Virtual Programming Events	6	90
Number of engagements Through social media	559	2,019
Number of views Through social media	21,209	222,655

The District of Parry Sound Child Care Application Portal was launched on July 24, 2024. Since implementation, operators and child care service management staff have been working to "clean" the Application Portal by removing duplicates, training staff and assisting families with updating their profiles.

Data for December 2025

Number of Unique Children on the Application Portal		
786		
Children who Identify as Indigenous	Children Identifying Francophone Relatives	Prenatal Children
83	50	51

Unique Children Waiting for Care
415
Waiting for Care - This number represents the unique children who are currently applied for care. This includes children who may already be placed in a program and have applied to another. This also includes the number of children pre-registered for future care.

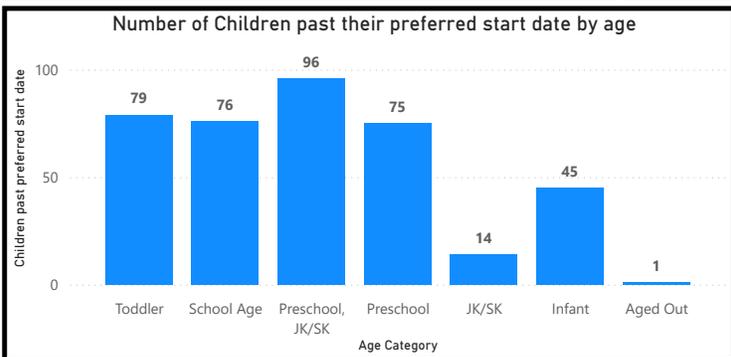
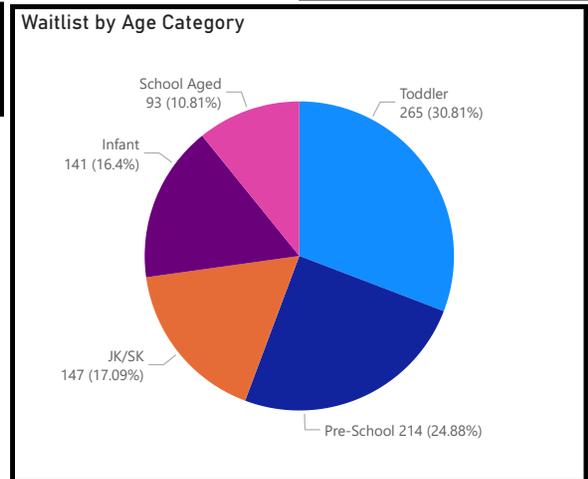
Year, Month

Month

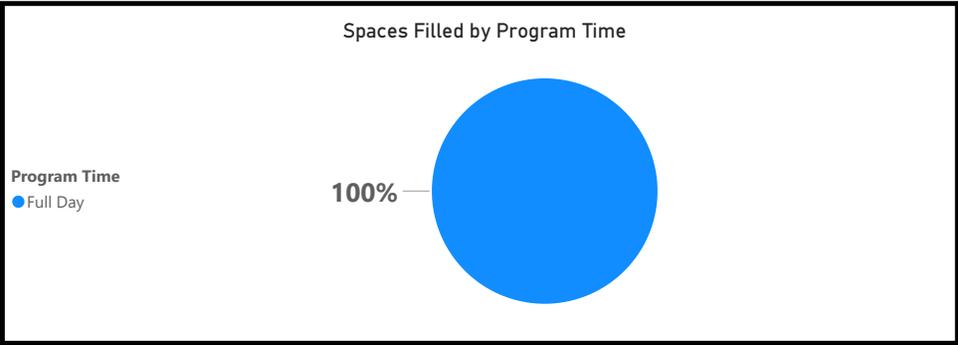
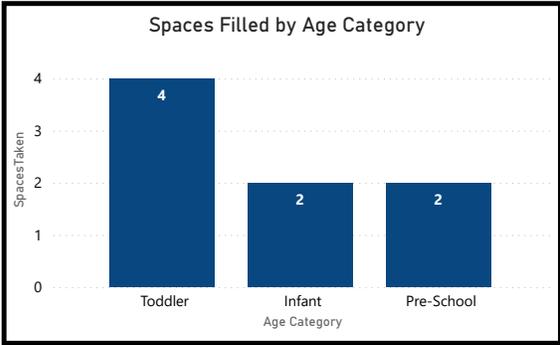
Additions to Application Portal
22

Unique Children - includes children waiting for care and those who are placed in care but have applied to other child care centres/programs. (ie: currently in an infant space and have also applied for JK/SK after school program) - Or - includes all children who have completed an application for child care

Total Number of Children past preferred start date (Unique)
392



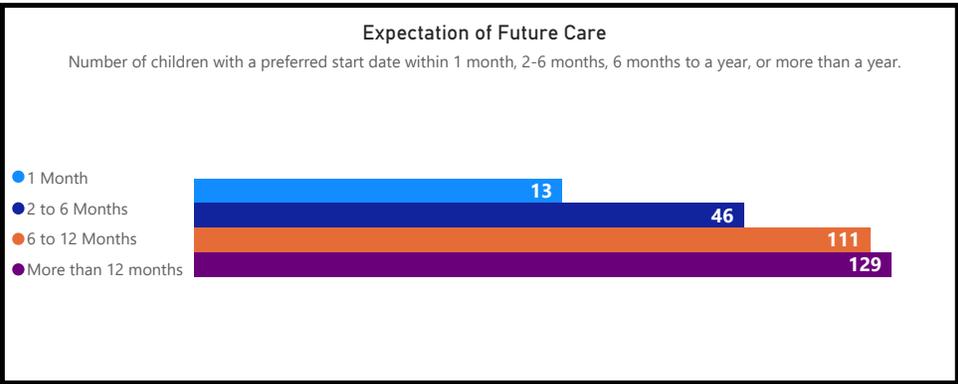
Year Month



Children Placed	Spaces Filled
8	8

Children Placed - The number of unique children placed in a program.

Spaces Filled - The number of spaces filled by a child. A child may be placed in more than one space, ie: before school space and after school space.

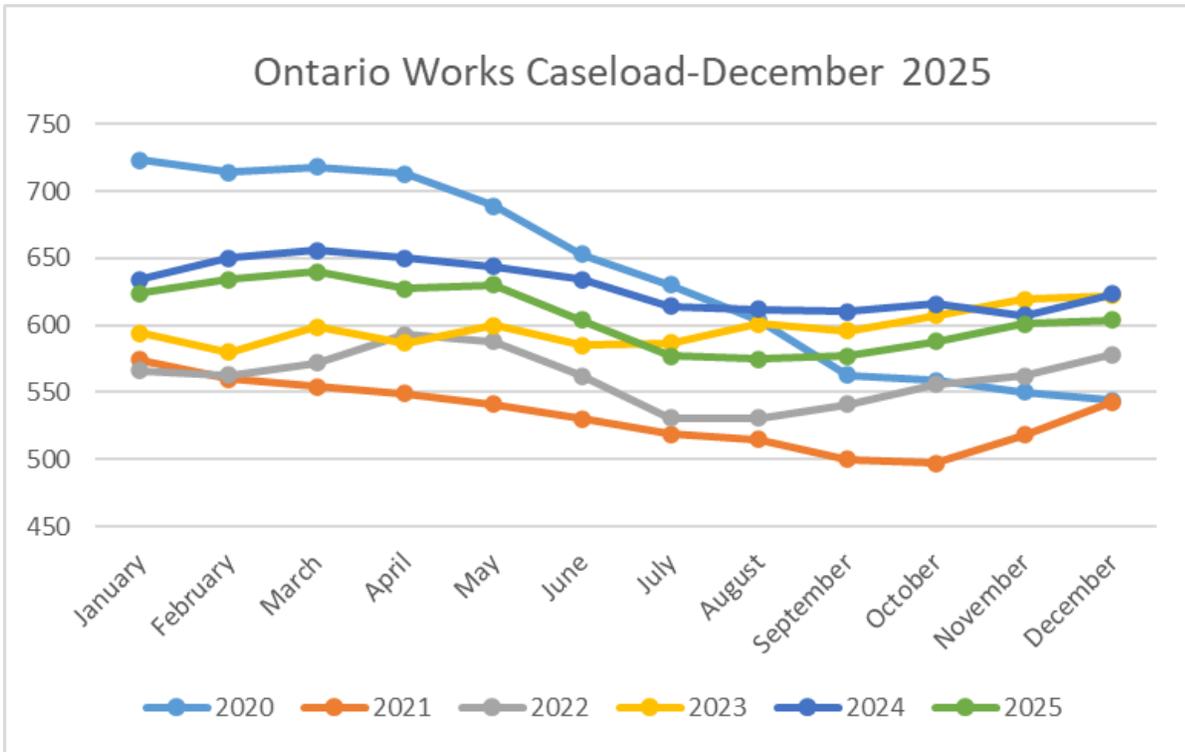


Funding Sources for District Wide Childcare Spaces - DEC 2025

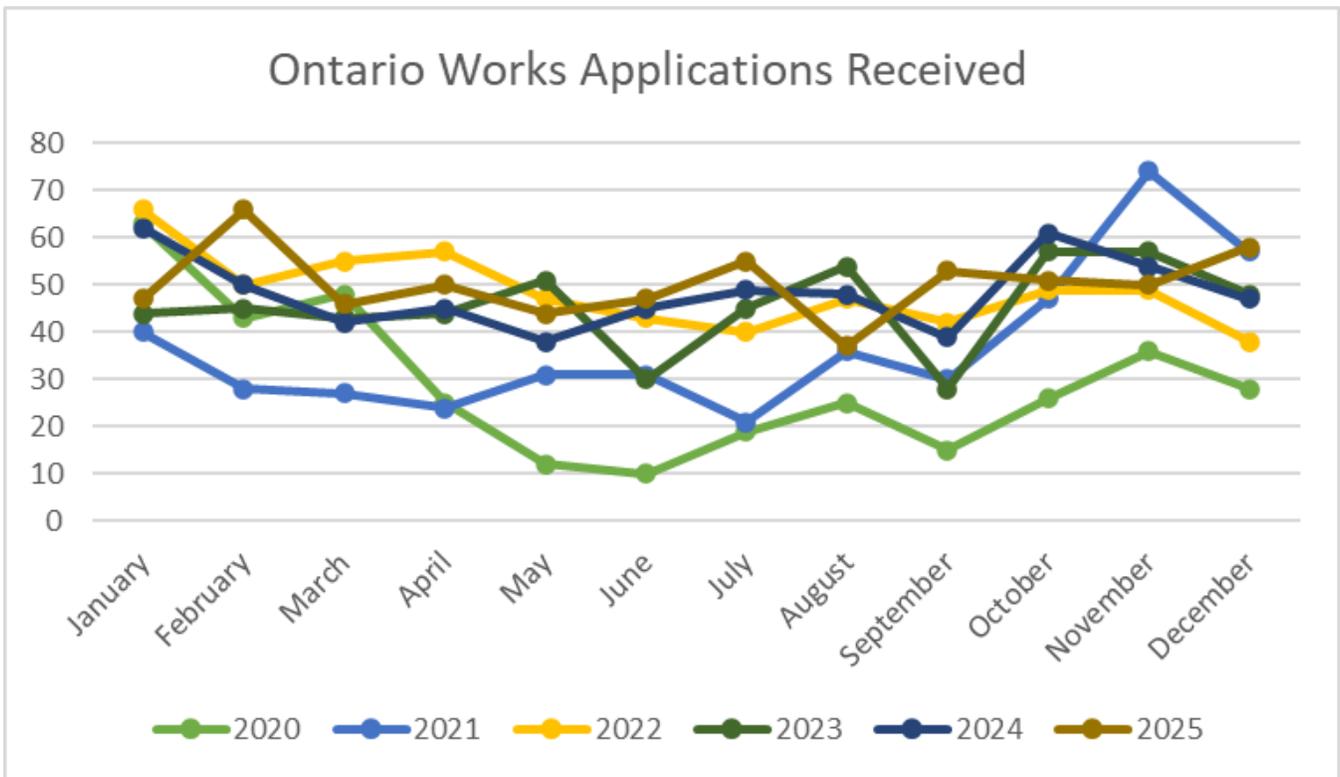
Funding Source - Active	# of Children	# of Families
CWELCC*	33	32
CWELCC Full Fee	220	216
Extended Day Fee Subsidy	2	2
Fee Subsidy	17	15
Full Fee	19	18
Ontario Works	2	2
Total	293	285

Funding Source - New	# of Children	# of Families
CWELCC*	1	1
CWELCC Full Fee	7	7
Extended Day Fee Subsidy		
Fee Subsidy		
Full Fee		
Ontario Works		
Total	8	8

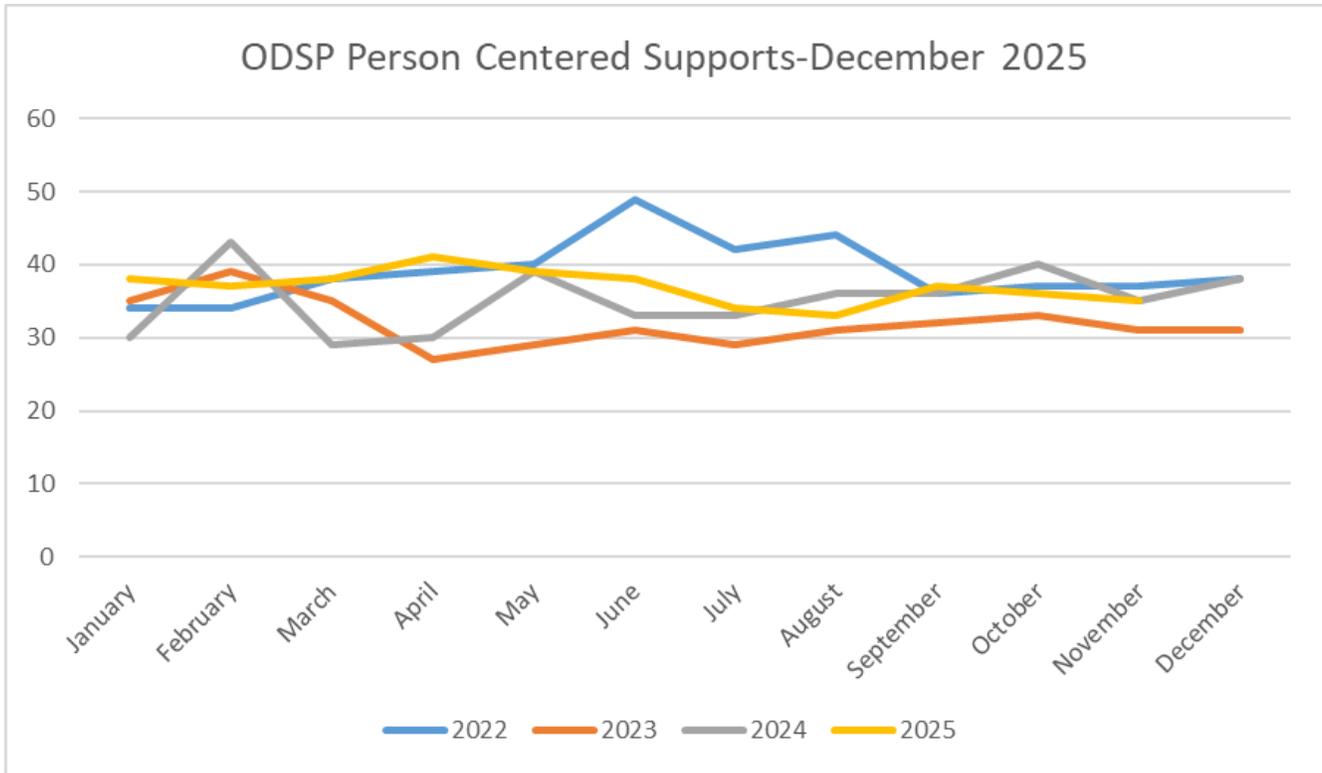
Exits	# of Children	# of Families
CWELCC	1	1
CWELCC Full Fee		
Extended Day Fee Subsidy		
Fee Subsidy		
Full Fee		
Ontario Works		
Total	2	2



**Ontario Works Intake - Social Assistance Digital Application (SADA) & Local Office
Ontario Works Applications Received**



ODSP Participants in Ontario Works Employment Assistance



The OW Caseload continues to hold steady at **604** cases. We are providing **34** ODSP participants Person-Centred Supports. We also have **58** Temporary Care Assistance cases. **58** applications were received through the province’s Ontario Works Intake Unit (OWIU).

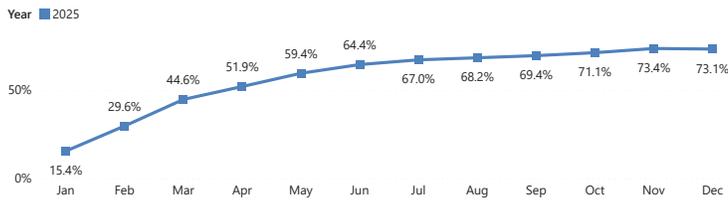
Ontario Works (OW) Performance Measures

On March 1st, 2025, as part of the province's Employment Services Transformation, we officially entered Integrated Employment Services model (IES) along with our Northeast DSSAB partners with our new Service System Manager College Boreal. This means that employment assistance for Social Assistance recipients now moves under the Employment Ontario umbrella. We are responsible for providing Person Centered Supports to SA Recipients in 4 Support Pillars.

- Crisis & Safety-homelessness, personal safety
- Health-medical, mental health counselling, addiction treatment
- Life Skills-Literacy and Basic Skills such as budgeting, time management
- Community Supports-Housing, transportation and legal support

*NDA-Non-Disabled Adult

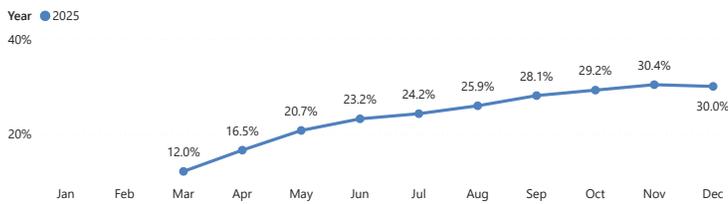
Percentage of OW + NDA Members with mandatory participation requirements that have created a Social Assistance Action Plan (Cumulative Year-to-Date)*



Provincial Value for Latest Month in Selected Range



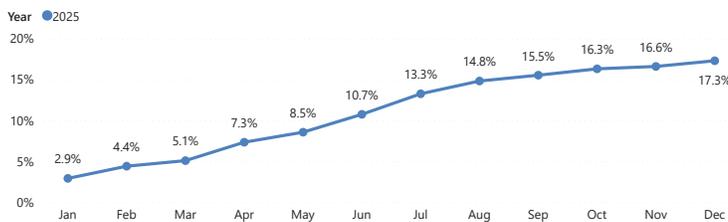
Percentage of OW + NDA Members with mandatory participation requirements that are referred to EO (Cumulative Year-to-Date)



Provincial Value for Latest Month in Selected Range



Percentage of Ontario Works cases exiting to employment (Cumulative Year-to-Date)



Provincial Value for Latest Month in Selected Range



Percentage of Ontario Works cases who exit the program and return within one year (Cumulative Year-to-Date)

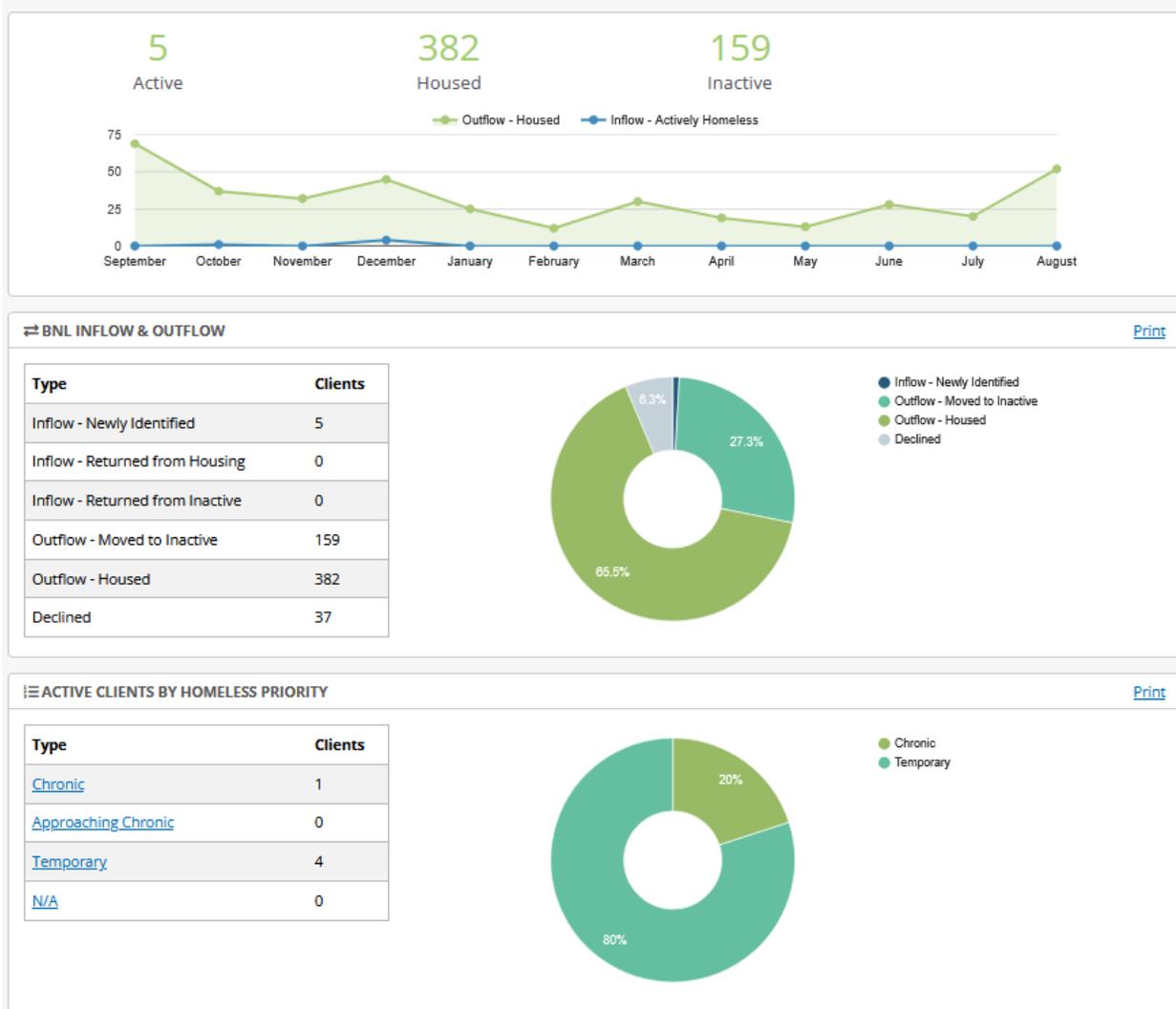


Provincial Value for Latest Month in Selected Range



By Name List

The By Name List is real-time list of all known people who are experiencing homelessness in our community that are willing to participate in being on the list and connecting with our agency for ongoing support to maintain affordable and sustainable housing. The individuals who are connected to this program are provided Intense Case Management supports with the foundations from Coordinated Access.



Some key takeaways from this month's data:

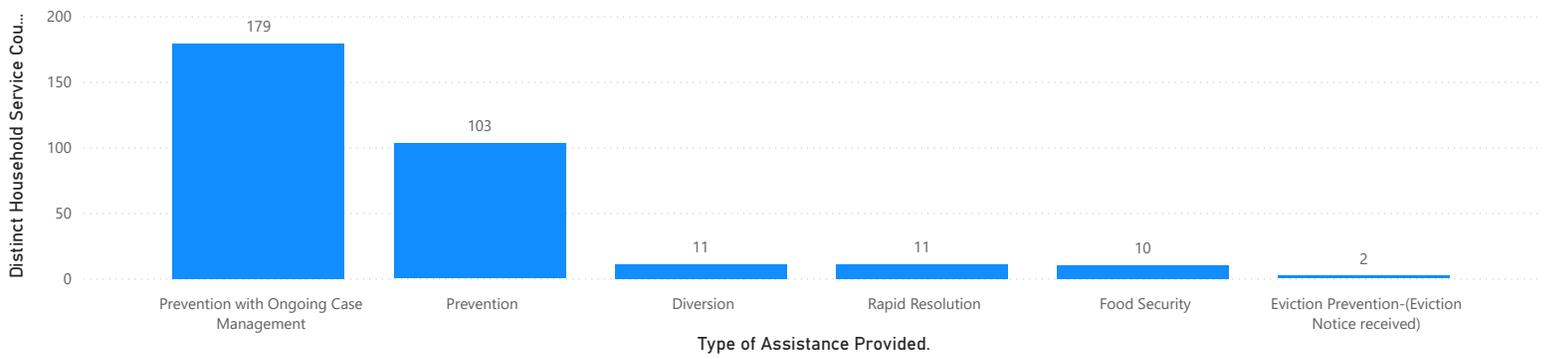
- We have housed 70% of BNL participants since September 2021
- Nearly 33% of those housed were experiencing chronic homelessness
- Currently, only 1 individual is experiencing chronic homelessness on the BNL
- We continue to have zero people with an Inflow status of 'Returned from Housing'

Month, Year

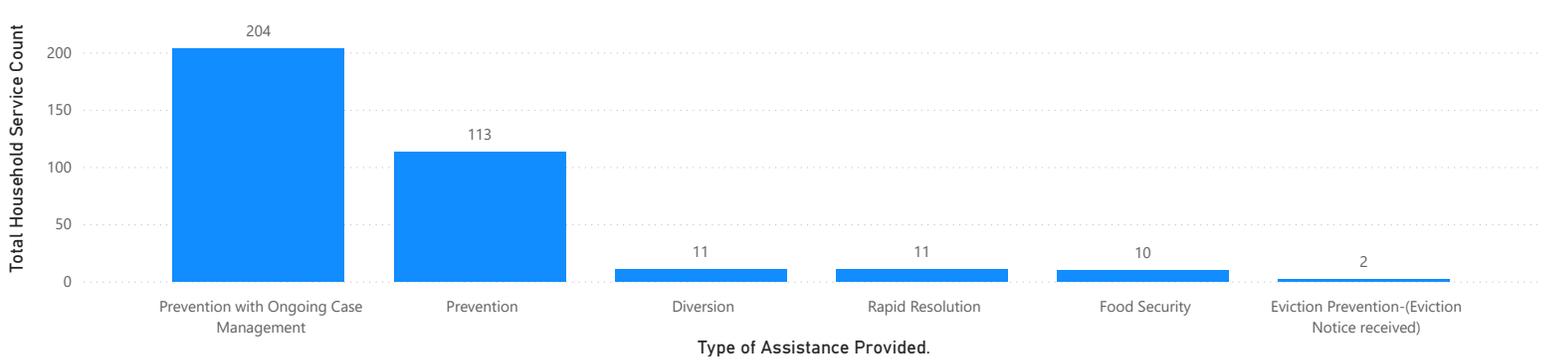
Multiple selections



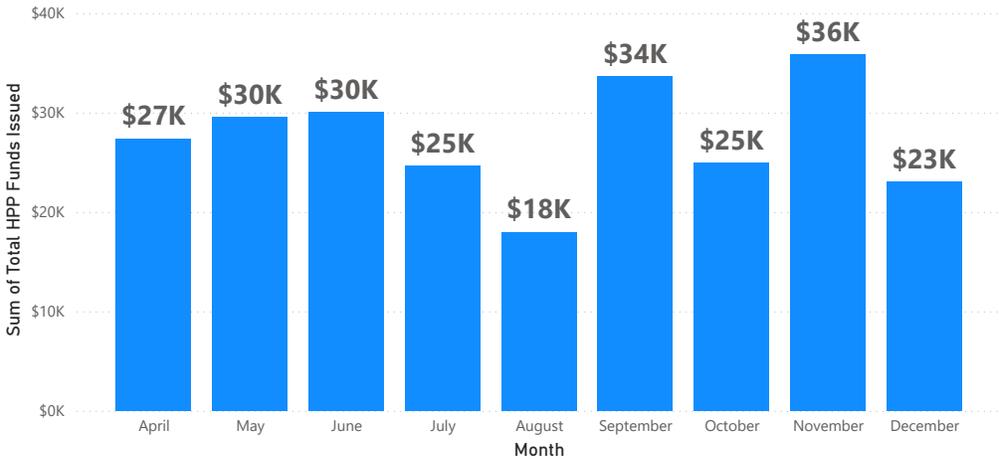
Distinct Household Service Count by Type of Assistance Provided.



Total Household Service Count by Type of Assistance Provided.



Total HPP Funds Issued by Month



Type of Assistance-HPP

All

Month, Year

Multiple selections

\$247,225.31

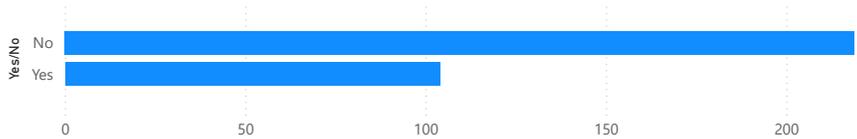
Sum of Total HPP Funds Issued

Provincial Priority Groups	Unique Households Served
Chronic Homelessness	19
Indigenous	10
Transitioning from Provincial Institution	1
Youth aged 16-25	18
Total	48

Income Source	Unique Households Served	Sum of Total HPP Funds Issued
OW	121	\$111,152.26
ODSP	96	\$87,722.13
Low Income Senior	34	\$29,147.06
Low Income	28	\$19,203.86
Total	271	\$247,225.31

Housing Status	Unique Households Served
At Risk of Homelessness	234
Experiencing Homelessness (and not currently on BNL)	21
On BNL	21
Total	271

Has the client been issued HPP in the past?



Type of Assistance Provided.	Low Income	Low Income Senior	ODSP	OW	Total
Prevention with Ongoing Case Management	8	11	49	113	179
Prevention	16	24	52	13	103
Diversion	4		2	5	11
Rapid Resolution	1	2	2	6	11
Food Security	1		1	8	10
Eviction Prevention-(Eviction Notice received)	1		1		2
Total	31	37	107	144	315

Month, Year

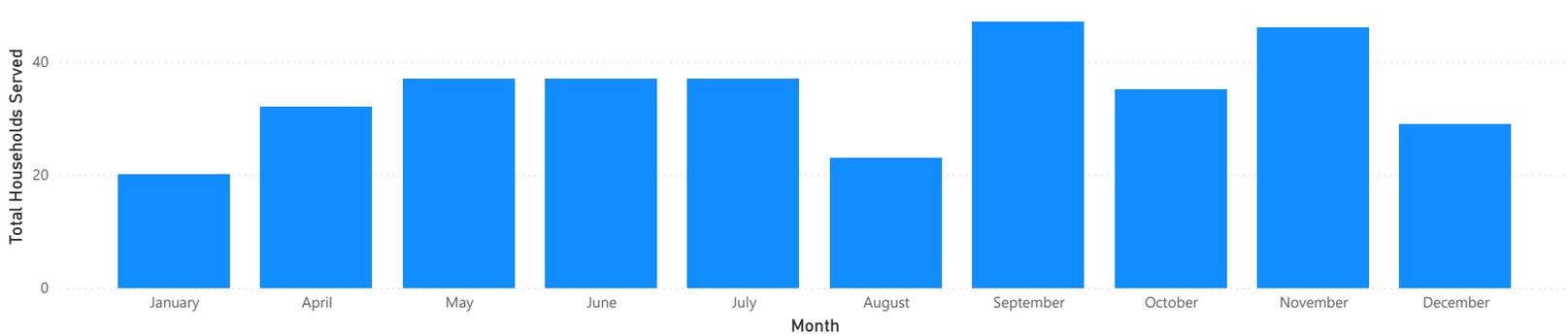
271

Unique Households Served

323

Total Households Served

Total Households Supported through HPP by Month-All



Housing Programs Update—Dec 2025

Social Housing Centralized Waitlist Report			
	East Parry Sound	West Parry Sound	Total
Seniors	59	140	199
Families	179	506	685
Individuals	572	176	748
Total	810	822	1632
Total Waitlist Unduplicated			448



SPP = Special Priority Applicant

Social Housing Centralized Waitlist (CWL) 2024 - 2025 Comparison Applications and Households Housing from the CWL

Month 2024	New App.	New SPP	Cancelled	Housed	SPP Housing	Month 2025	New App.	New SPP	Cancelled	Housed	SPP Housing
Jan	3		2	1		Jan	9	0	0	2	
Feb	5		11	1		Feb	8	0	2	3	
Mar	7		3	3		Mar	9	1	4	1	
Apr	10	1	7			Apr	6	1	10		
May	4	1	5	1		May	11		1	2	
June	1		15	3		June	12	2	1	2	
July	9	1	19			July	14			2	1
Aug	9	1	21			Aug	9	1	1	2	1
Sept	6		16	2		Sept	7	4	1	2	2
Oct	6		9	4		Oct	8		1	1	
Nov	10	1	17	3		Nov	1	1	1		
Dec	11		6	3	2	Dec	7		5	2	1
Total	81	5	131	21	2	Total	101	10	22	19	5

- Housing Programs approved seven new applications to the centralized waitlist in the month of December
- There were five cancelled applications; two applicants refused offers of housing, and three were removed as they are now in receipt of COHB funding (Canada Ontario Housing Benefit)
- Two applicants were housed in December, with one applicant holding Special Priority status

HOUSING OPERATIONS AND SERVICE MANAGEMENT

December 2026 Statistical Information

Activity for Tenant Services

	Current	YTD
Move outs	3	23
Move in (centralized waitlist along with internal transfers)	2	34
L1/L2 hearings	0	13
N4 Delivered to tenant or filed with the LTB– Notice of eviction for non-payment of rent	0	7
N5 Filed with the LTB– notice of eviction disturbing the quiet enjoyment of the other occupants	1	19
N6 Filed with the LTB –notice of eviction for illegal acts or misrepresenting income for RGI housing	0	1
N7 Filed with the LTB – notice of eviction for willful damage to unit	0	1
Repayment agreements NEW (formal & informal)	2	20
No Trespass Order	0	1
Mediation/Negotiation/Referrals	37	259
Tenant Home Visits/Wellness checks	28	462
Tenant Engagements/Education	5	33

Property Maintenance

December 2025

Pest Control		Monthly pest control inspections were completed at 7 buildings. 33 units were inspected. Of the 33 units, 2 units required treatment.
Vacant Units	5	4 one-bedroom, 1- multiple bedrooms (asbestos abatement, and significant repair contributes to longer vacancy times)
Vacant Units - The Meadow View	1	1 market unit
After Hours Calls	7	monitoring station offline, partial power outage in unit, snow removal concerns, smoke detector battery,
Work Orders	68	Work orders are created for our staff to complete routine maintenance repairs for all DSSAB/LHC Buildings
Purchase Orders	189	Purchase Orders are for services, and materials required outside of the Housing Operations Department scope of work for the LHC/DSSAB properties
Fire Inspections	7	Annual fire inspection completed and continue
Annual Inspections	0	Annual inspections have been complete for 2025.
Inspections (other)	17	Housing keeping, Fire Prevention Officer follow up, and preconstruction/postconstruction
Incident Reports	0	

Capital Projects Monthly Report—December 2025

This monthly report provides an overview of capital project activities undertaken during December 2025. The month focused on year-end project closeout, completion of deferred works from earlier in the construction season, and site stabilization ahead of winter conditions.

Hazardous Material Remediation and Water Damage Repairs

During December, hazardous material abatement and reinstatement activities continued across multiple units, including progress through clearance, reconstruction, and tenant re-occupancy where contractor availability and environmental clearance permitted. All completed work followed required inspection and clearance protocols, and remaining remediation items were stabilized and scheduled for continuation in early 2026.

Plumbing, HVAC, and Duct Maintenance

Plumbing and mechanical capital works progressed into December, with certain remaining items deferred due to seasonal/coordination constraints. Emergency boiler replacements were completed to address critical failures and maintain uninterrupted heating and building operations, and duct insulation upgrades and select HVAC replacements improved system reliability and performance. Mechanical systems continued to be monitored closely through the onset of winter conditions.

Doors, Siding, Painting, and Cosmetic Upgrades

Building envelope and cosmetic improvements advanced as part of end-of-season closeout, including door installations, siding replacements, and select painting completed prior to winter shutdown. Remaining cosmetic scopes were secured or deferred appropriately to support building protection through winter months.

Generator and Electrical Work

Electrical upgrades continued through December, including generator-related coordination, inspections, and preparatory work for outstanding components. A generator installation at a daycare facility was completed, and planning/procurement activity continued for larger electrical projects transitioning into 2026.

Roofing and Eavestrough Projects

Roofing and eavestrough projects initiated earlier in the season were substantially completed by late fall, with December closeout activities occurring where conditions permitted. Items impacted by weather or scheduling limitations were winterized and deferred to the next construction season, with budget considerations for future phases continuing to be monitored.

Capital Projects Monthly Report—December 2025...continued

Structural Repairs, Infrastructure and Foundation Assessments

Structural and foundation-related work advanced through phased repairs and ongoing monitoring, with smaller repairs reaching completion and larger/more complex scopes continuing under active management. Environmental and engineering assessments supported decision-making for current work and future capital prioritization.



View of a new retaining wall alongside a gravel-filled parking lot.

Security Enhancements

Security upgrades implemented earlier in the year remained operational through December, including access control, rekeying initiatives, and door improvements. No new security risks were identified during this reporting period.

Consulting and Engineering Contracts

Consultant-led work remained active through year-end, including engineering reviews, environmental reporting, and construction oversight supporting both active projects and upcoming capital planning. Consultant findings continue to inform scope development, cost forecasting, and sequencing for the 2026 capital program.

Capital Projects Monthly Report—December 2025...continued

Childcare Capital Acceleration (Year-End Funding)

In December, the Capital team leveraged incremental year-end childcare funding to deliver an intensive package of upgrades across multiple childcare sites, mobilizing contractors and completing (or advancing to final closeout) numerous scopes within a highly compressed timeline. Work included critical resiliency and site improvements such as a daycare generator installation, permeable paving and pathway enhancements, gazebo/shelter installations, shed works, painting, fencing, and targeted mechanical upgrades. This concentrated effort reflects strong coordination across procurement, scheduling, and site access to complete a high volume of work while maintaining operational continuity for childcare programs during a peak year-end delivery window.



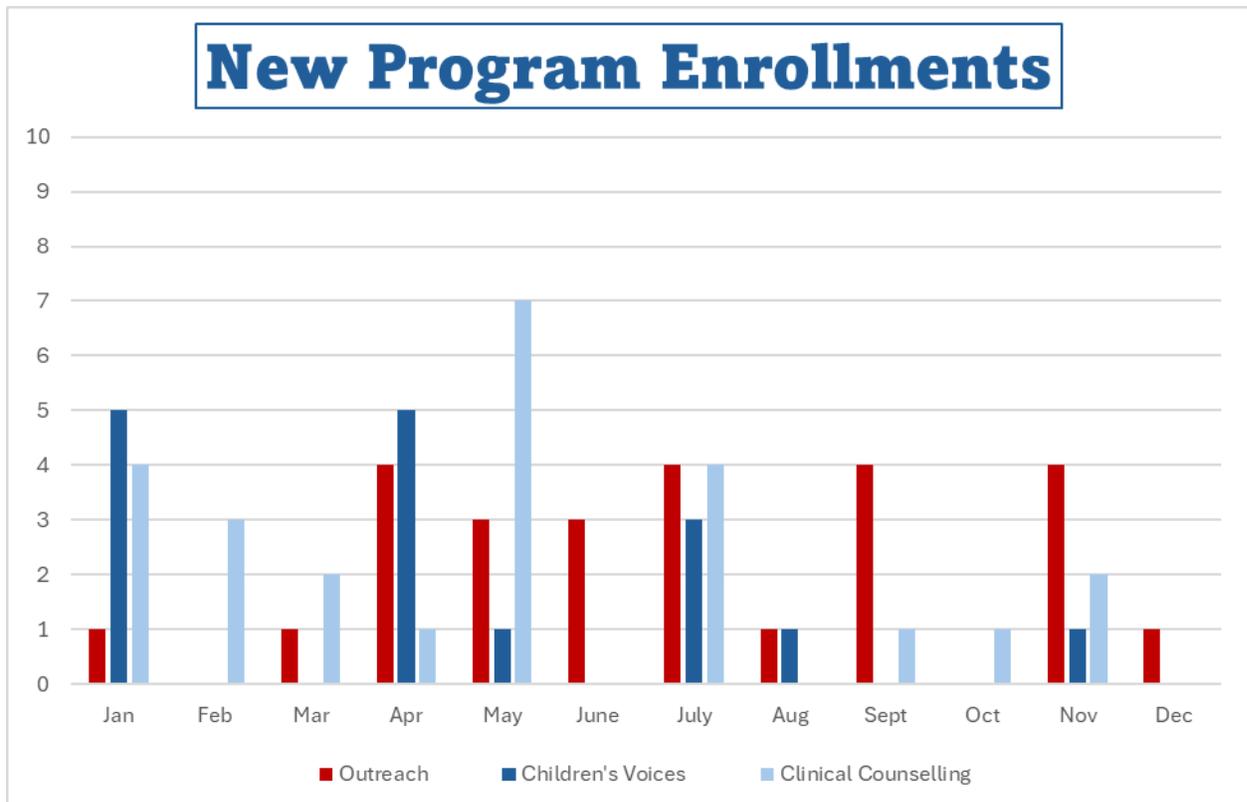
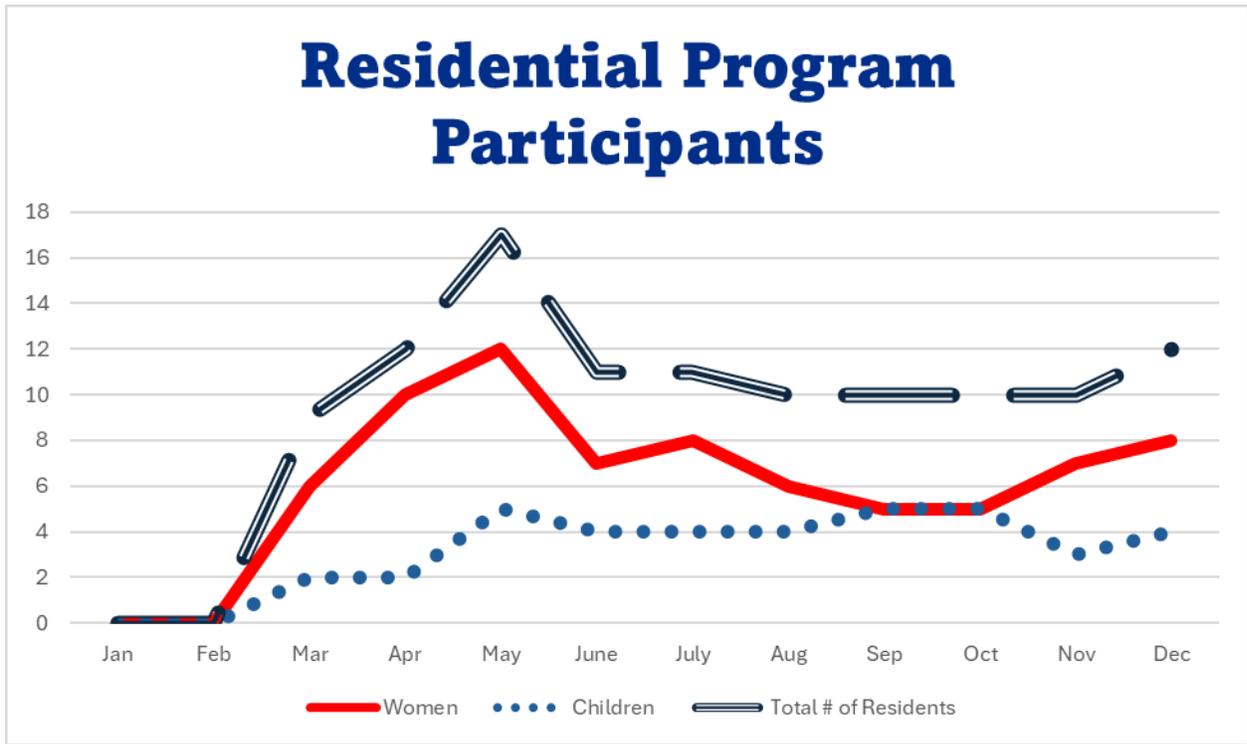
View of new permeable paving installed at a daycare facility.

Completion Highlights (December 2025)

As part of the year-end closeout period, several projects reached completion or substantial completion (including unit remediations, exterior envelope improvements, electrical upgrades, and supporting infrastructure works), improving safety, functionality, and overall asset condition. Projects not finalized by year-end were stabilized and transitioned into the 2026 work plan. Overall, December marked the operational close to the construction season, with emphasis on completing priority work, managing seasonal risk, and preparing remaining items for continuation in 2026. The next reporting period will prioritize restarting deferred construction where conditions allow, advancing approved capital projects, and aligning delivery with the 2026 capital budget and planning cycle.

Esprit Place Family Resource Centre

Update—December 2025



Social Media Stats

Facebook –District of Parry Sound Social Services Administration Board	AUG 2025	SEPT 2025	OCT 2025	NOV 2025	DEC 2025	JAN 2026
Total Page Followers	770	780	786	791	797	819
Post Reach this Period (# of people who saw post)	5,904	33,114	18,590	23,572	5332	26,803
Post Engagement this Period (# of reactions, comments, shares)	37	211	138	178	132	913

Facebook -Esprit Place Family Resource Centre	AUG 2025	SEPT 2025	OCT 2025	NOV 2025	DEC 2025	JAN 2026
Total Page Followers	229	229	229	248	249	250
Post Reach this Period (# of people who saw post)	1,314	424	313	17,684	2136	884
Post Engagement this Period (# of reactions, comments, shares)	27	2	3	189	34	10

DSSAB LinkedIn Stats https://bit.ly/2YyFHIE	AUG 2025	SEPT 2025	OCT 2025	NOV 2025	DEC 2025	JAN 2026
Total Followers	558	561	561	579	585	594
Search Appearances (in last 7 days)	132	122	113	170	147	154
Total Page Views	22	26	27	77	23	44
Post Impressions	715	235	1092	2,953	1124	1521
Total Unique Visitors	12	14	15	29	16	21

Instagram - Esprit Place Family Resource Centre https://www.instagram.com/espritplace/	AUG 2025	SEPT 2025	OCT 2025	NOV 2025	DEC 2025	JAN 2026
Total Followers	107	109	112	115	115	117
# of accumulated posts	66	67	69	81	81	81



REPORT TO THE BOARD OF DIRECTORS

DATE PREPARED: February 5, 2026	PROGRAM: Administration
MEETING DATE: February 12, 2026	REPORT NO: 9.1
PREPARED BY: Tammy MacKenzie, Chief Administrative Officer	PRESENTED BY: Tammy MacKenzie, Chief Administrative Officer
SUBJECT: Potential Housing Development	

Introduction:

The District of Parry Sound Social Services Administration Board (DSSAB) is currently reviewing future plans for the Waubeek Street property, including the exploration of a potential housing development on the site in 2026. At this stage, the work remains exploratory, and no final decisions have been made. This report is intended to inform the Board and the public of ongoing initiatives and considerations.

Background:

The Waubeek Street property is a vacant lot owned by the DSSAB for several years. The site has been identified as a candidate for a new housing development as part of the Northern Ontario Service Deliverers Association (NOSDA) Housing Project.

What the NOSDA Housing Project Is:

The Northern Ontario Service Deliverers Association (NOSDA) is advancing a coordinated, portfolio-based approach to housing development across Northern Ontario. This approach leverages the collective scale of Northern Ontario DSSABs and the City of Greater Sudbury to:

- Strengthen competitiveness for large federal and provincial housing programs;
- Reduce per-project costs through shared due diligence and design; and
- Accelerate housing delivery in rural, northern, and remote communities.

Through this approach, participating DSSABs are better positioned to access funding programs that are increasingly difficult to secure individually, including:

- Canada Mortgage and Housing Corporation’s Affordable Housing Innovation Fund (AHIF): Supports innovative, scalable, and replicable affordable housing projects;
- Build Canada Homes (BCH): Federal funding to accelerate the construction of new housing supply at scale, particularly through partnerships with public and non-profit housing providers; and
- Related provincial financing tools.

PSDSSAB’s Waubeek Street property has been identified for inclusion in Batch 1, defined as shovel-ready projects targeted for 2026.

Comments:

Through the NOSDA partnership, the DSSAB has partnered with EllisDon Community Builders to submit an application to the Federal Government's Build Canada Homes program. The project aims to deliver a 90-unit housing development on the Waubeek Street property, with:

- 50% of units classified as affordable;
- 50% of units classified as deeply affordable;
- A mix of 1, 2, and 3-bedroom units, including a portion that will be accessible.

Currently, the DSSAB is in Phase 1 (Due Diligence), evaluating the property's capacity and viability for the proposed development. Funding approval from federal and provincial programs is required to progress to the next phase. If approved, the tentative timeline anticipates a "shovel in the ground" by September 2026 and move-in by Spring 2028.

It is important to note that all forward steps in the project will require formal Board approval.

Financial Considerations:

At this stage, no funding has been committed. The project's financial feasibility relies on securing federal and provincial housing grants. By participating in a portfolio-based approach with NOSDA, the DSSAB seeks to reduce per-project costs through shared due diligence, design efficiencies, and stronger competitiveness for large-scale funding programs.

Strategic Initiatives:

This project aligns with the DSSAB's strategic priorities to:

- Increase the availability of affordable housing in the District of Parry Sound;
- Utilize existing DSSAB-owned properties effectively; and
- Partner with other Northern Ontario DSSABs and the private sector to leverage scale, reduce costs, and accelerate housing delivery.

Risks and Mitigations:

- Funding Risk: Project advancement depends on securing federal/provincial funding.
Mitigation: DSSAB is collaborating with NOSDA and EllisDon to strengthen funding applications.
- Timeline Risk: Projected construction timelines may change due to approval processes, environmental assessments, or other unforeseen delays.
Mitigation: Due diligence phase includes assessing potential risks and timelines.

Recommendation/Conclusion:

The DSSAB will continue to explore the feasibility of the Waubeek Street housing development as part of Phase 1 due diligence. Staff recommend continued engagement with NOSDA, funding bodies, and development partners while keeping the Board informed of progress. At this stage, no financial commitments or construction activities are approved. This report serves to educate the public on ongoing plans and anticipated next steps.



MUNICIPALITY OF CALLANDER Tuesday, January 13, 2026

Moved by Councillor X Dell ___ McMartin

Seconded by Councillor ___ Dell X McMartin

RESOLUTION NO. 2026/01/ Op

- That Council receive Report No. 2026-01 ADMIN: Council Vacancies;
- That Council declare the Office of ~~Deputy Mayor~~ Deputy Mayor vacant; and
- That Council declare one (1) of the four (4) available Councillor seats vacant; and
- That staff prepare a report providing the options for filling the vacant positions.


Deputy Mayor

CARRIED / DEFEATED / AMENDED / DEFERRED

Recorded Vote (Upon Request of Councillor _____)

PECUNIARY INTEREST		RECORDED VOTE	
MEMBER OF COUNCIL	<input checked="" type="checkbox"/>	YEA	NAY
Deputy Mayor Carr			
Councillor Dell			
Councillor McMartin			

Four Seasons of Reasons



**MEDIA RELEASE
FOR IMMEDIATE RELEASE**

One Year Later, New Data Confirms Homelessness in Northern Ontario Is Accelerating Faster Than Systems - and Communities - Can Sustain

Updated report shows worsening housing pressures, rising costs, and growing economic impacts

Parry Sound, Ontario – January 13, 2026

The release of [Municipalities Under Pressure: One Year Later](#) builds directly on the landmark homelessness report published in January 2025 by NOSDA, the Association of Municipalities of Ontario (AMO), and the Ontario Municipal Social Services Association (OMSSA). The updated findings show that homelessness continues to rise faster than housing supply, prevention, and support systems can respond - with Northern Ontario experiencing the most severe impacts. A link to the report can be found at www.nosda.net

From 2024 to 2025, homelessness in Northern Ontario increased by 37.3 per cent, compared to 7.8 per cent across the province. Since 2021, homelessness in the north has increased by approximately 117.5 per cent, more than double the provincial rate. While Northern Ontario represents five per cent of Ontario's population, it now accounts for nearly ten per cent of all known homelessness in the province.

In just one year, the number of people experiencing homelessness in Northern Ontario rose from 5,930 to 8,142, highlighting the widening gap between need and system capacity.

“One year after we warned that homelessness would continue to grow without sustained, coordinated action, the data confirms that Northern Ontario is now facing a deepening systems failure - with serious consequences for people, communities, and local economies,” said Michelle Boileau, Chair of the Northern Ontario Service Deliverers Association (NOSDA).

Growing Housing Pressures Are Driving Long-Term Homelessness

The report confirms that homelessness in Northern Ontario is increasingly shaped by structural housing shortages, not short-term shocks. Limited availability of deeply affordable, supportive, and community housing is restricting exits from homelessness and increasing the number of people remaining unhoused for longer periods.

In 2025, 13,104 households were on community housing waitlists in Northern Ontario, up from 8,467 in 2021 - a more than 50 per cent increase in just four years. These pressures are contributing to longer shelter stays, increased chronic homelessness, and rising system costs across health, emergency, and social services.

“Here in the District of Parry Sound we have an affordability crisis and are seeing firsthand how quickly homelessness is growing in communities that simply don't have the housing supply or service capacity to keep up,” said Rick Zanussi, Chair of the District of Parry Sound Social Services Administration Board (DSSAB). *“Our district's rural geography, aging housing stock, and limited rental market make it even harder for people to find and keep stable homes. This data confirms what our frontline workers and*



community partners have been telling us: without coordinated, housing-led investment, more people will continue to fall through the cracks, and the impacts will be felt across our entire community.”

The impacts are also deeply inequitable. Indigenous people account for 40.7 per cent of homelessness in Northern Ontario, reflecting long-standing systemic barriers and the need for Indigenous-led, culturally appropriate housing and homelessness solutions developed in partnership with Indigenous communities.

Homelessness Is Also an Economic Issue

Beyond its human toll, homelessness is increasingly undermining community and economic stability across Northern Ontario. Municipalities are absorbing rising costs for emergency shelters, health care, public safety, and encampment responses, while housing shortages make it harder to attract and retain workers, support business growth, and sustain local economic development.

Persistent homelessness reduces labour-market participation, strains municipal budgets, and diverts resources from infrastructure, housing supply, and community-building investments that support long-term economic resilience.

Without changes to current system conditions, the report projects that homelessness in Northern Ontario will continue to rise through 2035 - reaching approximately 16,900 people under steady economic conditions and more than 27,500 people in an economic downturn

A Call for Coordinated, Housing-Led Action

The findings reinforce a key conclusion from last year’s report: homelessness is not a temporary crisis, but the result of system-level gaps across housing, income, health, and social services. Managing emergency pressures alone will not reverse the trend.

Addressing homelessness at scale requires a housing-led, prevention-focused, and coordinated approach, with sustained investment in deeply affordable and supportive housing, stronger prevention and housing stability supports, and alignment across all orders of government.

“If we want to reduce homelessness, strengthen communities, and support economic growth in Northern Ontario, we must move beyond managing crisis conditions and invest in system capacity that delivers long-term housing stability,” said Michelle Boileau *“The cost of inaction - both human and economic - will only continue to grow.”*

-30-

About NOSDA

The Northern Ontario Service Deliverers Association (NOSDA) represents municipal service managers responsible for housing, homelessness, and social services across Northern Ontario. NOSDA advances evidence-based policy, sustainable funding, and coordinated, housing-led solutions that reflect the unique realities of northern, rural, and remote communities.

For more information contact fern.dominelli@nosda.net

For Immediate Release – January 15, 2026

Investing Pennies on the Dollar could Halt Rising Homelessness, Protect Northern Ontario's Economy: New Report

A new report finds that Northern Ontario's rapidly rising homelessness crisis now poses a direct risk to the region's long-term economic growth, workforce, and health systems but that the trend can be reversed with a relatively modest, targeted investment.

The report, [*Protecting Northern Ontario for 1.3 cents on the dollar: Housing and health integration to support a 34.6 billion economy*](#), examines how the integration of housing and health infrastructure supports the region's \$34.6 billion economy. The study, building upon the results of January 2025 report "[Municipalities Under Pressure: The Human and Financial Cost of Ontario's Homelessness Crisis](#)", shows that under current conditions, homelessness in Northern Ontario will more than double by 2035, placing increasing pressure on emergency departments, shelters, corrections and local labour markets.

The study was conducted by HelpSeeker Technologies, in partnership with the Northern Ontario Service Deliverers Association (NOSDA) and the Canadian Mental Health Association (CMHA), Ontario.

This analysis builds on the Ontario-wide housing and homelessness investment case set out in the 2025 and 2026 Municipalities Under Pressure reports, which identified an approximately \$11 billion housing investment required to change homelessness trajectories. Those reports also noted that housing investment alone would not produce durable outcomes without integration with other systems, including health. The scenarios presented in the report examine how housing investment performs under those conditions.

Analysis in the report demonstrates that investing in earlier intervention, combined with housing across the continuum and operating funding for health and housing retention, will lead to faster stabilization of the housing sector and fewer people entering homelessness. According to the report, this stabilization investment would be approximately \$435 million or the equivalent of about 1.3 cents for every dollar generated by Northern Ontario's economy.

The investment scenarios examine how different investment choices affect homelessness over time under Northern Ontario conditions, the modelling tests three investment approaches over a 10-year period.

The difference between the 11-billion-dollar provincial ask and the Northern Scenarios topping out at 5.1 billion, is the integration of health services including mental-health and addictions supports that will affect homelessness levels over time.

Northern Ontario plays a key role in exports, natural resources, and critical minerals, with more than \$10 billion in goods exported annually, largely to the United States. The provincial government has committed billions to resource development in the region, including investments in critical minerals processing, Indigenous participation, and transportation infrastructure.

The new report warns that capital investment alone is not enough. Communities must be able to house and support the workforce required to deliver these projects and housing investment must be integrated with mental health and substance use support to be effective.

Northern Ontario is seeing a rapid rise in homelessness and significantly higher rates of mental health and substance-related harms, with related emergency department visits two to four times above the provincial average.

“Housing instability and unmet health needs are no longer just social issues – they are economic risks,” said Michelle Boileau, Mayor of Timmins, and Chair of NOSDA. “They can undermine labour attraction, retention and productivity at the very moment when Northern Ontario is expected to deliver on major public and private investments.”

The Association of Municipalities of Ontario (AMO), the Ontario Municipal Social Services Association (OMSSA), and the Northern Ontario Service Deliverers Association (NOSDA) also released a report this week [Municipalities Under Pressure One Year Later: The Human and Financial Cost of Ontario’s Homelessness Crisis](#). This report shows the number of people experiencing homelessness in Northern Ontario rose from 5,930 to 8,142 in the past year, an increase of more than 37 per cent as compared to 7.8 per cent provincially. Since 2021, homelessness in the north has increased by approximately 117 per cent, more than double the provincial rate. While Northern Ontario represents five per cent of Ontario’s population, it now accounts for nearly 10 per cent of all known homelessness in the province.

Housing shortages, long wait times for community housing and limited access to health and mental health services are already making it harder to attract and retain workers, particularly in smaller and remote communities. Average waits for community housing can be more than three years, with some communities reporting waits of 10 years or more. The community housing waitlist in Northern Ontario increased from 8,855 households in 2018 to 13,104 households in 2025, a 48 percent increase.

“Investing in stronger social supports is necessary for our economic protection,” said Boileau. “It will reduce reliance on shelters, emergency departments, hospitals, and other high-cost responses in our communities.”

Local lens (District of Parry Sound):

District of Parry Sound Social Services Administration Board

“Prevention is where we’re putting our energy locally, because we see the difference it makes every day. Helping people stay housed, connected, and supported is far more effective, and far less costly, than always being in response mode,” said Tammy MacKenzie, Chief Administrative Officer with the District of Parry Sound Social Services

Board (DSSAB). "This report reinforces what we're already working toward: that aligning housing with mental health and addiction supports, and investing earlier, leads to better outcomes for people while strengthening our workforce and long-term economic stability."

CMHA Muskoka-Parry Sound

"CMHA Muskoka-Parry Sound is committed to working alongside our social service and health partners across the District of Parry Sound to ensure the resources are in place to meet the mental health and addictions challenges facing our community. We believe our district has long been underfunded and underserved, and it is time to come together to change that. The complex and growing challenges of homelessness, addiction, and mental health crises must be met with adequate funding, coordinated services, and real investment in community-based supports."

About NOSDA

The Northern Ontario Service Deliverers Association (NOSDA) represents municipal service managers responsible for child care, paramedic services, housing, homelessness, and social services across Northern Ontario. NOSDA advances evidence-based policy, sustainable funding, and coordinated, housing-led solutions that reflect the unique realities of northern, rural, and remote communities.

For more information contact fern.dominelli@nosda.net

Nipissing Parry Sound Overdose Incident Report

This report will be updated and sent weekly, every Monday, to inform community organizations and first responders of overdoses and/or negative drug reactions within our community.

	Overdoses or Negative Reactions Reported	Deaths Reported	Date	Number of Times 911 Called	Location	Substances Involved
Week 37: January 19 th to January 25 th , 2026	4	1	January 22 nd , 2026 January 29 th , 2026 January 30 th , 2026 February 1 st , 2026	4	North Bay (4)	Fentanyl (4)
Week 36: January 19 th to January 25 th , 2026	4	0	January 20 th , 2026 January 23 rd , 2026 January 25 th , 2026 (2)	4	Nipissing North Bay Parry Sound, Unorganized, Northeast Part Whitestone	Alcohol (2) Cocaine Crack Fentanyl Hallucinogens/Party Drugs Polypharmacy Prescription Opioids
Week 35: January 12 th to January 18 th , 2026	2	0	January 17 th , 2026 January 18 th , 2026	2	Perry Seguin	Alcohol Hallucinogens/Party Drugs Marijuana/Cannabis Unknown Opioid
Week 35: January 12 th to January 18 th , 2026	2	0	January 17 th , 2026 January 18 th , 2026	2	Perry Seguin	Alcohol Hallucinogens/Party Drugs Marijuana/Cannabis Unknown Opioid
	3	1		1		Don't Know (2)

Week 34: January 5 th to January 11 th , 2026			December 30 th , 2025 January 3 rd , 2026 January 5 th , 2026		North Bay (2) Seguin	Non-Opioid Pharmaceutical
Week 33: December 29 th to January 4 th , 2026	0	0	N/A	N/A	N/A	N/A
Week 32: December 22 nd to December 28 th , 2025	1	0	December 27 th , 2025	1	North Bay	Don't Know
Week 31: December 15 th to December 21 st , 2025	0	0	N/A	N/A	N/A	N/A
Week 30: December 8 th to December 14 th , 2025	5	1	December 10 th , 2025 (3) December 11 th , 2025 December 14 th , 2025	5	Parry Sound (2) North Bay (2) West Nipissing	Cocaine Don't Know Unknown Opioid (3)
Week 29: December 1 st to December 7 th , 2025	4	0	December 1 st , 2025 December 2 nd , 2025 December 7 th , 2025 (2)	4	Parry Sound (3) On Reserve (Name Supressed)	Cocaine (3) Fentanyl Prescription Opioids Non-Opioid Pharmaceutical
	4	1	November 17 th , 2025 November 27 th , 2025	4	North Bay	Alcohol

Week 28: November 24 th to November 30 th , 2025			November 28 th , 2025 November 29 th , 2025		Sundridge West Nipissing On Reserve (Name Supressed)	Benzodiazepines Crack Fentanyl (2) Prescription Opioids Non-Opioid Pharmaceutical
Week 27: November 17 th to November 23 rd , 2025	4	1	November 13 th , 2025 November 18 th , 2025 November 19 th , 2025 November 20 th , 2025	4	North Bay (4)	Fentanyl Unknown Opioid
Week 26: November 10 th to November 16 th , 2025	2	0	November 9 th , 2025 November 11 th , 2025	2	Powassan Seguin	Cocaine Non-Opioid Pharmaceutical
Week 25: November 3 rd to November 9 th , 2025	3	0	November 3 rd , 2025 November 6 th , 2025 (2)	3	Armour North Bay South River	Benzodiazepines Non-Opioid Pharmaceutical Unknown Opioid
Week 24: October 27 th to November 2 nd , 2025	2	0	October 28 th , 2025 October 31 st , 2025	2	North Bay (2)	Fentanyl Unknown Opioid
Week 23: October 20 th to October 26 th , 2025	1	0	October 23 rd , 2025	1	The Archipelago	Polypharmacy
	3	0	October 9 th , 2025	3		

Week 22: October 13 th to October 19 th , 2025			October 10 th , 2025 October 12 th , 2025		McDougall Parry Sound Sundridge	Alcohol Hallucinogens/Party Drugs Marijuana/Cannabis Prescription Opioid (2)
Week 21: October 6 th to October 12 th , 2025	2	0	October 7 th , 2025 (2)	1	North Bay On Reserve (Name Supressed)	Cocaine Crack Crystal Meth Fentanyl (2)
Week 20: September 29 th to October 5 th , 2025	5	0	September 27 th , 2025 September 29 th , 2025 October 1 st , 2025 October 2 nd , 2025 October 5 th , 2025	5	Magnetawan North Bay (3) Seguin	Crystal Meth Don't Know Fentanyl Unknown Opioid (2)
Week 19: September 22 nd to September 28 th , 2025	6	0	September 12 th , 2025 September 23 rd , 2025 September 25 th , 2025 September 26 th , 2025 (3)	6	North Bay (4) Parry Sound West Nipissing	Alcohol Crystal Meth Fentanyl (4) Unknown Opioid (2)
Week 18: September 15 th to September 21 st , 2025	3	0	September 17 th , 2025 September 19 th , 2025 September 21 st , 2025	3	North Bay (3) Parry Sound	Cocaine Crystal Meth Fentanyl Unknown Opioid
Week 17: September 8 th to September 14 th , 2025	3	0	September 9 th , 2025 September 12 th , 2025 (2)	3	North Bay On Reserve (Name Supressed) Parry Sound	Fentanyl (3)
				4		

Week 16: September 1 st to September 7 th , 2025	4	0	August 29 th , 2025 September 2 nd , 2025 (2) September 4 th , 2025		North Bay Magnetawan Parry Sound (2)	Cocaine Crack Crystal Meth Prescription Opioid Polypharmacy Unknown Opioid (2)
Week 15: August 25 th to August 31 st , 2025	4	1	August 27 th , 2025 August 29 th , 2025 August 30 th , 2025(2)	4	North Bay (2) Parry Sound West Nipissing	Cocaine Unknown Opioid (3)
Week 14: August 18 th to August 24 th , 2025	5	0	August 19 th , 2025(2) August 20 th , 2025 August 21 st , 2025(2)	5	McDougall North Bay (2) Powassan West Nipissing	Fentanyl Benzodiazepines Prescription Opioid Non-Opioid Pharmaceutical Unknown Opioid (2)
Week 13: August 11 th , to August 17 th , 2025	1	0	August 16 th , 2025	1	Powassan	Non-Opioid Pharmaceutical
Week 12: August 4 th , to August 10 th , 2025	1	0	August 8 th , 2025	1	Seguin	Prescription Opioid
Week 11: July 28 th to August 3 rd , 2025	3	0	August 2 nd , 2025 (3)	3	Parry Sound (2) South River	Crack Fentanyl Unknown Opioid

Week 10: July 21st to July 27th, 2025	9	1	July 21 st , 2025 July 23 rd , 2025 (3) July 24 th , 2025 July 25 th , 2025 (2) July 26 th , 2025 (2)	9	Armour Nipissing First Nation North Bay (4) Parry Sound (2) West Nipissing	Alcohol Fentanyl (3) Polypharmacy Unknown Opioid (5)
Week 9: July 14th to July 20th, 2025	4	1	July 8 th , 2025 July 14 th , 2025 July 19 th , 2025 July 20 th , 2025	3	North Bay (3) Parry Sound	Benzodiazepines Fentanyl (2) Marijuana/Cannabis Unknown Opioid
Week 8: July 7th to July 13th, 2025	0	0	N/A	N/A	N/A	N/A