

Chief Administrative Officer's Report

February 2023

Mission Statement

To foster healthier communities by economically providing caring human services that empower and enable the people we serve to improve their quality of life.

OHT

On Friday, January 20th I was pleased to support the West Parry Sound Health Centre and its system partners by participating in an important community-based meeting with a delegation from the Ministry of Health. The MoH panel included: Allison Costello, Director, Ontario Health Teams Policy and Operations; Betty-Lou Kristy, Chair, Minister's Patient, Family, and Caregiver Advisory Council; and University of Toronto health researcher Gayathiri Embuldeniya. The virtual site visit to our community was a critical 'next step' toward ministerial approval for West Parry Sound health system partners to begin creation of an Ontario Health Team.

The 1.5-hour meeting included representatives from 32 health system partners, four senior health system planning representatives from Ontario Health North, and guest/observers from three other northeastern communities preparing for similar MoH visits.

My participation included a description of the many partnerships and collaborations we as a DSSAB have with West Parry Sound health system partners. Improving the delivery of mental health and addiction services is identified by West Parry Sound health system partners as one of four priority populations (others: avoid/reducing ALC and keeping seniors active, healthy, at home; planning for the future of long-term care; and building improved relationships with Indigenous communities).

Health centre officials anticipate that the MoH will move forward in February to ensure that OHT-based system transformation reaches equitably throughout the province. That will include giving OHT 'next step' status to West Parry Sound and its regional partners in the northeast: Sudbury/Manitoulin/Espanola, Temiskaming, and Cochrane. The majority of southern Ontario communities have been at work on OHT 'construction' for three to four years.

ROMA

The 2023 ROMA Annual General Meeting and Conference was back live and in-person for the first time in 2 years. I was very pleased to have gathered in downtown Toronto with over 1,000 municipal colleagues, provincial and federal elected officials, and senior staff for this much anticipated event. The 2023 Conference had all the critical rural municipal issues front and centre for us to engage, learn, network, and bring innovative solutions to our community.

Additionally, I was able to participate in seven delegation meetings with provincial ministers in support of the Northern Ontario Service Deliverers Association.

MPP Smith

On January 27th, myself, along with our Director of Housing & Child Care Service Management and Communications Officer met with The Hon. Graydon Smith, Minister of Natural Resources and Forestry, MPP for Parry Sound-Muskoka. We had a very productive conversation where we discussed our housing crisis along with our challenges in the maintenance and creation of childcare spaces. I have confidence that The Hon. Graydon Smith is working very hard to support our district with these issues.

Municipal Representatives and WPSHC Touchpoint Meeting

On January 30^{th} I attended the WPSHC touchpoint meeting with local municipal representatives. The agenda included topics such as:

- √ The health of our community as it relates to the tracking of respiratory illnesses along with conditions and precautions in place at WPSHC, LTCs, and NPLCs
- √ The impact the present situation is having on the Emergency Department
- √ Update on the past closure of the WPSHC OB
- √ OHT update
- √ Long-term Care wait times in our community
- √ Successful infection, prevention, and control collaborations
- √ WPSHC community partners

Facebook Pages



A friendly reminder to follow our Facebook pages!

- District of Parry Sound Social Services Administration Board
- Esprit Place Family Resource Centre
- EarlyON Child and Family Centres in the District of Parry Sound
- The Meadow View

Social Media

Facebook Stats

| District of Parry Sound Social Services Administration Board | AUG 2022 | SEPT 2022 | OCT 2022 | NOV 2022 | DEC 2022 | JAN 2023 |
|---|-------------|--------------|-------------|-------------|-------------|-------------|
| Total Page Followers | 382 | 393 | 400 | 409 | 410 | 428 |
| Post Reach this Period (# of people who saw post) | 10,269 | 3,847 | 3,827 | 6,431 | 4,180 | 8,907 |
| Page Views this Period | 183 | 166 | 424 | 450 | 171 | 444 |
| Post Engagement this Period (# of reactions, comments, shares) | 945 | 446 | 406 | 437 | 59 | 234 |

| Esprit Place Family Resource Centre | AUG 2022 | SEPT 2022 | OCT 2022 | NOV 2022 | DEC 2022 | JAN 2023 |
|--|-------------|--------------|-------------|-------------|-------------|-------------|
| Total Page Followers | 121 | 121 | 121 | 127 | 127 | 128 |
| Post Reach this Period (# of people who saw post) | 17 | 49 | 32 | 1,155 | 353 | 103 |
| Page Views this Period | 10 | 8 | 20 | 105 | 18 | 30 |
| Post Engagement this Period (# of reactions, comments, shares) | 4 | 6 | 1 | 46 | 36 | 1 |

| The Meadow View | AUG 2022 | SEPT 2022 | OCT 2022 | NOV 2022 | DEC 2022 | JAN 2023 |
|--|-------------|--------------|-------------|-------------|-------------|-------------|
| Total Page Followers | 464 | 409 | 479 | 487 | 488 | 493 |
| Post Reach this Period (# of people who saw post) | 461 | 3,041 | 260 | 8,588 | 750 | 480 |
| Page Views this Period | 143 | 96 | 68 | 220 | 60 | 141 |
| Post Engagement this Period (# of reactions, comments, shares) | 36 | 39 | 31 | 101 | 70 | 4 |

Twitter Stats

 $Link\ to\ DSSAB's\ Twitter\ page\ -\ \underline{https://twitter.com/psdssab}$

| | AUG 2022 | | | NOV 2022 | DEC 2022 | JAN 2023 |
|----------------------|-------------|-----|----|-------------|-------------|-------------|
| Total Tweets | 9 | 5 | 3 | 8 | 1 | 3 |
| Total Impressions | 226 | 146 | 63 | 50 | 13 | 178 |
| Total Profile Visits | 20 | 16 | 11 | 18 | 24 | 66 |
| Total Followers | 25 | 23 | 23 | 25 | 26 | 27 |

Linkedin Stats - used primarily for HR recruitment & RFP/Tender postings

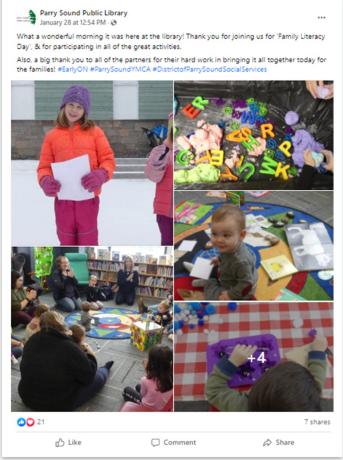
Link to DSSAB's Linkedin page - https://bit.ly/2YyFHIE

| | AUG 2022 | SEPT 2022 | OCT 2022 | NOV 2022 | DEC 2022 | JAN 2023 |
|-------------------------------------|-------------|--------------|-------------|-------------|-------------|-------------|
| Total Followers | 179 | 274 | 297 | 377 | 377 | 382 |
| Search Appearances (in last 7 days) | 339 | 307 | 338 | 225 | 176 | 239 |
| Total Page Views | 61 | 132 | 150 | 73 | 45 | 46 |
| Post Impressions | 315 | 571 | 397 | 767 | 374 | 266 |
| Total Unique Visitors | 26 | 37 | 47 | 29 | 15 | 15 |

Out and About in the Community

On Saturday, January 28th, staff attended an event at the Parry Sound Public Library to celebrate Family Literacy Day. This event was hosted in partnership between the Parry Sound Public Library, the District of Parry Sound Social Services Administration Board & EarlyON, and the Parry Sound YMCA. This was a great opportunity to highlight our Become An ECE campaign.





Licensed Child Care Programs

| Total Children Utilizing Directly Operated Child Care in the District December 2022 | | | | | | | | | |
|---|------------------|---------------------|-------------------|-----------------|------|-------|--|--|--|
| Age Group | Fairview ELCC | First Steps ELCC | Highlands ELCC | Waubeek ELCC | НССР | Total | | | |
| Infant (0-18M) | 0 | 0 | 3 | 2 | 11 | 16 | | | |
| Toddler (18-30M) | 16 | 7 | 13 | 20 | 34 | 90 | | | |
| Preschool (30M-4Y) | 20 | 15 | 19 | 37 | 41 | 132 | | | |
| # of Active Children | 36 | 22 | 35 | 59 | 86 | 238 | | | |

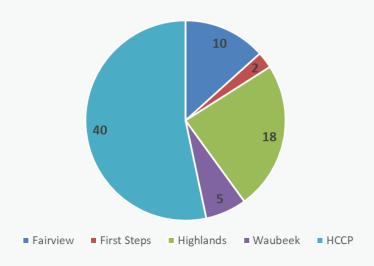
The Directly Operated Licensed Child Care Programs are still experiencing staffing challenges as the provincial shortage of Registered Early Childhood Educators is directly effecting our programs. There has been a noticeable increase in parent inquiries as parent fees continue to be reduced to meet the requirements of the Canada-Wide Early Learning and Child Care Agreement. Parent fees for eligible children have now been reduced by 63% from March 28, 2022.

School Age Programs

| December 2022 | | |
|------------------------------------|------------|----------|
| Location | Enrollment | Waitlist |
| Mapleridge After School | 19 | 3 |
| Mapleridge Before School | 8 | |
| St. Gregory's After School | 13 | |
| St. Gregory's Before School | 2 | |
| Sundridge Centennial After School | 18 | |
| Sundridge Centennial Before School | 3 | |
| Magnetawan Central After School | 6 | |
| Land of Lakes After School | 15 | |
| Home Child Care | 35 | 7 |
| # of Active Children | 119 | 10 |

The difficult decision has been made to discontinue offering after school care at Magnetewan Central Public School effective December 23rd because of low attendance and program sustainability. The School Age Program will also be closing before school care at St. Gregory's Catholic School and Sundridge Centennial Public School effective February 3rd for the same reasons. The School Boards have been supportive of these closures.

Directly Operated Child Care Waitlist by Program December 2022



The licensed programs are beginning to see an increase in volume of calls from families enquiring about current fees and asking to be placed on the waitlist.

Online Application Form - OLAF

| Fee Subsid | Fee Subsidy Applications | | | | | | | | |
|------------|--------------------------|--------------|-----------|----------|--------------|--|--|--|--|
| 2021 | Eligible | Not Eligible | 2022 | Eligible | Not Eligible | | | | |
| January | 1 | 7 | January | 2 | 4 | | | | |
| February | 0 | 5 | February | 2 | 6 | | | | |
| March | 1 | 6 | March | 0 | 5 | | | | |
| April | 0 | 6 | April | 0 | 3 | | | | |
| May | 0 | 3 | May | 0 | 3 | | | | |
| June | 4 | 11 | June | 0 | 2 | | | | |
| July | 0 | 3 | July | 2 | 2 | | | | |
| August | 1 | 7 | August | 2 | 4 | | | | |
| September | 1 | 5 | September | 3 | 3 | | | | |
| October | 1 | 3 | October | 1 | 3 | | | | |
| November | 0 | 3 | November | 0 | 0 | | | | |
| December | 1 | 4 | December | 0 | 1 | | | | |

Total Children by Funding Source December 2022

| Active | # of Children | |
|-------------------------|------------------|-----|
| Afterschool Fee Subsidy | 31 | 30 |
| Fee Subsidy | 138 | 132 |
| Full Fee | 242 | 233 |
| Ontario Works | 9 | 8 |
| Total | 420 | 403 |

| Funding Source - Exits | # of Children | # of Families |
|-------------------------|------------------|------------------|
| Afterschool Fee Subsidy | 2 | 2 |
| Fee Subsidy | 4 | 4 |
| Full Fee | 3 | 3 |
| Total | 9 | 9 |

| Funding Source - New | # of Children | # of Families |
|-------------------------|------------------|------------------|
| Afterschool Fee Subsidy | 2 | 2 |
| Fee Subsidy | 4 | 4 |
| Full Fee | 3 | 3 |
| Total | 11 | 10 |

Inclusion Support Services

| December 2022 | | | | | | | |
|-----------------------|---------|--------------------|------------------|-----------|----------|------------------|------------|
| Age Group | EarlyON | Licensed ELCC's | Monthly Total | YTD Total | Waitlist | New Referrals | Discharges |
| Infant (0-18M) | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
| Toddler (18-30M) | 3 | 5 | 8 | 23 | 2 | 1 | 0 |
| Preschool (30M-4Y) | 5 | 38 | 43 | 62 | 3 | 1 | 0 |
| School Age (4Y+) | 6 | 12 | 18 | 32 | 0 | 0 | 2 |
| Monthly Total | 14 | 55 | 69 | - | 6 | 2 | 2 |
| YTD Total | 24 | 72 | - | 155 | 35 | 52 | 52 |

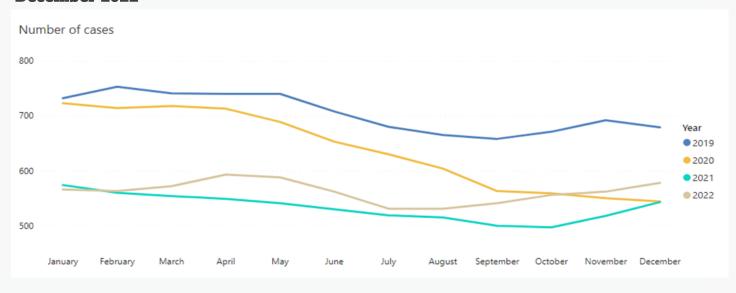
There has been a 35% increase in the total number of children on the ISS caseload from December 2021. This can be attributed to the increase that child care programs are seeing in children experiencing challenges with socialization skills and delays in early speech development. The other significant pattern noted is the decrease in the EarlyON referrals but this can be attributed to the EarlyON program operating virtually for the majority of 2022. We are expecting to see an increase in referrals as families return to EarlyON in-person programming.

EarlyON Child and Family Programs

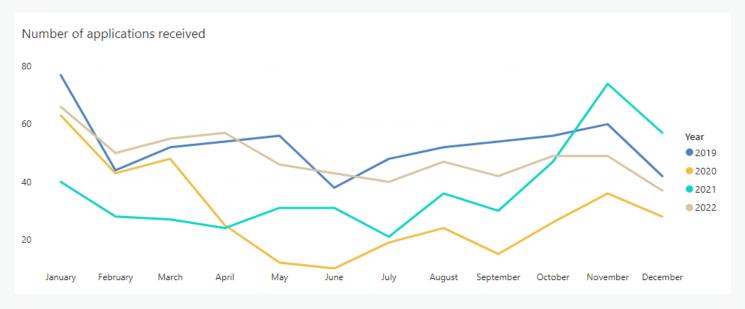
| December 2022 | | | | | | | | |
|--|----------|-------|--|--|--|--|--|--|
| Activity | December | YTD | | | | | | |
| Number of Children Attending | 261 | 5,150 | | | | | | |
| Number of New Children Attending | 24 | 656 | | | | | | |
| Number of Families Visiting | 451 | 4,249 | | | | | | |
| Number of New Families Visiting | 24 | 570 | | | | | | |
| Number of Virtual Programming Events | 5 | 87 | | | | | | |
| Number of Family Engagements with Virtual Events | 286 | 7,471 | | | | | | |

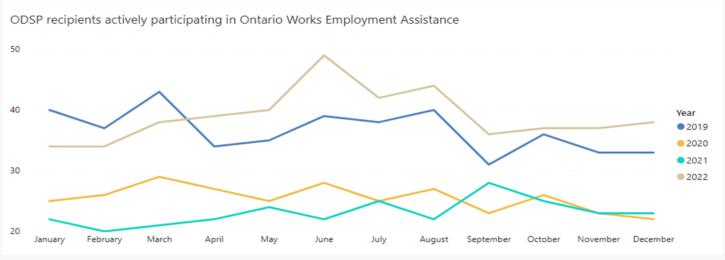
It is nice to see the number of families attending the in-person EarlyON programs returning to pre-COVID amounts now that all satellite programs have re-opened. Some programs continue to experience occasional closures due to bad weather and as staff support the licensed child care programs.

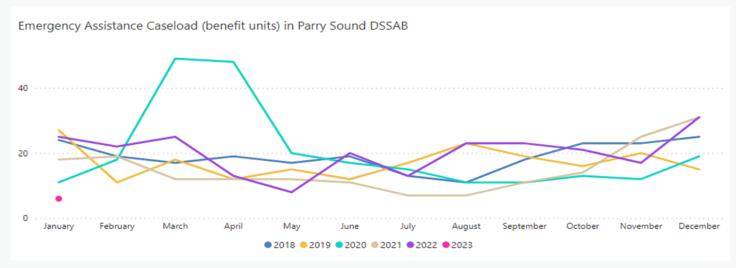
Ontario Works Caseload December 2022



Ontario Works Intake - Social Assistance Digital Application (SADA) & Local Office December 2022



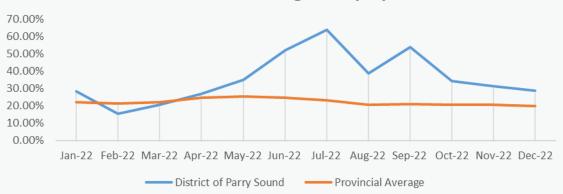




The OW Caseload continues to edge up to **578**. We are supporting **38** ODSP participants in our Employment Assistance program. We also have **52** Temporary Care Assistance cases and had **31** applications for Emergency Assistance in December.

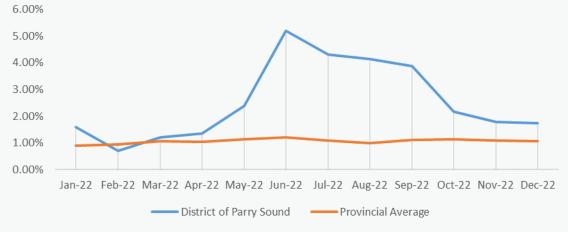
Employment Assistance & Performance Outcomes





Target - 30.34%
1Q Result - 27.85%
2Q Result - 43.93%
3Q Result - 52.11%
4Q Result - 31.37%
December 2022 - 28.57%
YTD - 38.82%

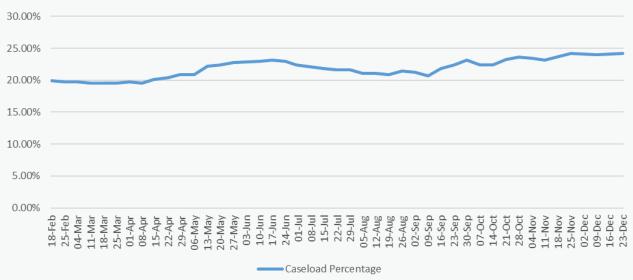
% of Caseload Exiting to Employment



Target - 2.47% 1Q result - 1.53% 2Q result - 3.3% 3Q Result - 4.12% 4Q Result - 1.89% December 2022 - 1.73% YTD - 2.71%

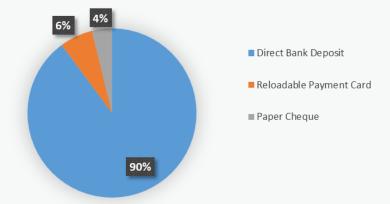
MyBenefits Enrollment 2022





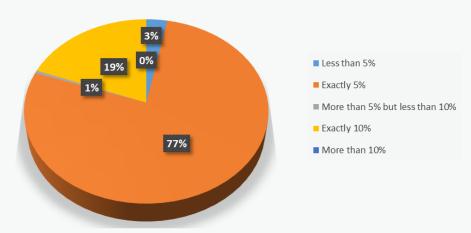
DBD Enrollment

Payment Receipt Method December 2022



Overpayment Recovery Rate

December 2022



Housing Stability Program - Community Relations Workers December 2022

Support

All services performed, provided, or arranged by the Homelessness Stability Program staff to promote, improve, sustain, or restore appropriate housing for individuals active with the Homelessness Stability Program, periodically within the month, not requiring intense case management.

| Income Source | East | West |
|---------------|------|------|
| Senior | 6 | 16 |
| ODSP | 12 | 36 |
| Ontario Works | 4 | 12 |
| Low Income | 11 | 24 |

Intense Case Management

Intense Case Management involves the coordination of appropriate services and the provision of consistent and on-going weekly supports, required by the individual to obtain, and sustain housing stability.

| Income Source | East | West |
|---------------|------|------|
| Senior | 13 | 19 |
| ODSP | 12 | 25 |
| Ontario Works | 6 | 11 |
| Low Income | 10 | 32 |

Contact/Referrals

| | East | West | YTD |
|--------------------------|------|------|-----|
| Homeless | 0 | 0 | 84 |
| At Risk | 1 | 5 | 93 |
| Esprit Outreach Homeless | 0 | 0 | 8 |
| Esprit Outreach at Risk | 1 | 2 | 20 |
| Esprit in Shelter | 3 18 | | 18 |
| Program Total | 223 | | 223 |

Short Term Housing Allowance

| | Active | YTD |
|----------|--------|-----|
| December | 17 | 146 |

Housing Stability: Household Income Sources and Issuance from HPP:

| Income Source | Total | HPP |
|---------------|-------|------------|
| Senior | 4 | \$1,257.59 |
| ODSP | 3 | \$1,770.46 |
| Ontario Works | 2 | \$175.00 |
| Low Income | 5 | \$310.00 |
| No Income | 0 | \$0 |

| Reason for Issue | Total |
|----------------------|------------|
| Rental Arrears | \$0 |
| Utilities/Firewood | \$496.29 |
| Transportation | \$0 |
| Food/Household/Misc. | \$3,017.34 |
| Emergency Housing | \$0 |
| Total | \$3,513.63 |

Ontario Works: Household Income Sources and Issuance from HPP

| Income Source | Total | HPP |
|---------------|-------|-------------|
| Senior | 5 | \$3,650.01 |
| ODSP | 11 | \$7,217.43 |
| Ontario Works | 17 | \$11,328.67 |
| Low Income | 11 | \$2,955.88 |
| No Income | 0 | \$0 |

| Reason for Issue | Total |
|----------------------|-------------|
| Rental Arrears | \$3,538.26 |
| Utilities/Firewood | \$8,257.18 |
| Transportation | \$526.79 |
| Food/Household/Misc. | \$12,467.96 |
| Emergency Housing | \$361.80 |
| Total | \$25,151.99 |

Hotel Project

| | MidTown Parry Sound | YTD Total | Caswells Sundridge | YTD Total |
|----------|------------------------|-----------|-----------------------|-----------|
| Adults | 9 | 52 | 5 | 28 |
| Children | 0 | 1 | 0 | 1 |
| Totals | 9 | 53 | 5 | 29 |

These numbers represent the number of people who stayed in one of the hotel projects in the month of December.

By-Name List Report



A By-Name List is a real time list of all people experiencing homelessness in our community who would like to receive assistance to access housing services and supports. This is an ongoing process with people being added to the list as they connect or re-connect. The list will be created by conducting a Point-in Time Count which includes collecting demographic information about people experiencing homelessness using a set of 17 common questions that align with the enumeration approach used by the federal Reaching Home Program.

A people-centered approach to the By-Name List process will consider individual needs and promote safety, including cultural safety and cultural appropriate responses and practices. People and their experiences and stories are vital to conducting both enumeration (Point-in Time Count) and the By-Name Lists.

Housing Programs

| Social Housing Centralized Waitlist Report December 2022 | | | | | | | |
|---|---------------------|---------------------|-------|--|--|--|--|
| | East Parry Sound | West Parry Sound | Total | | | | |
| Seniors | 40 | 103 | 143 | | | | |
| Families | 126 | 437 | 563 | | | | |
| Individuals | 512 | 220 | 732 | | | | |
| Total 678 760 1,438 | | | | | | | |
| Total Waitlist Undup | 487 | | | | | | |

Social Housing Centralized Waitlist (CWL) 2021 - 2022 Comparison Applications and Households Housing from the CWL

| Month 2021 | New App. | New SPP | Cancelled | Housed | SPP Housing | Month 2022 | New App. | New SPP | Cancelled | Housed | SPP Housing |
|---------------|-------------|------------|-----------|--------|----------------|---------------|-------------|------------|-----------|--------|----------------|
| Jan | 4 | | 5 | 5 | 1 | Jan | 5 | | | 1 | |
| Feb | 12 | 3 | 3 | 2 | | Feb | 9 | 1 | 2 | | |
| Mar | 8 | | 4 | 1 | 1 | Mar | 12 | | 5 | 2 | 1 |
| Apr | 9 | | 6 | 1 | | Apr | 12 | 1 | 1 | | |
| May | 8 | 1 | 3 | 1 | | May | 11 | 1 | | 3 | |
| June | 8 | 1 | 4 | 1 | 1 | June | 15 | | 3 | 2 | |
| July | 7 | | | 1 | | July | 13 | 2 | 10 | 1 | |
| Aug | 9 | | 1 | 2 | | Aug | 5 | | 17 | 2 | 1 |
| Sept | 22 | | 5 | | | Sept | 16 | | 10 | 1 | 1 |
| Oct | 16 | 1 | 6 | 1 | | Oct | 14 | | 12 | 6 | |
| Nov | 9 | | 16 | 2 | | Nov | 12 | 1 | 8 | 3 | |
| Dec | 9 | | 2 | 2 | | Dec | 1 | | | 5 | |
| Total | 121 | 6 | 55 | 19 | 3 | Total | 125 | 6 | 68 | 26 | 3 |

SPP = Special Priority Applicant

- Housing Programs had one new application to the waitlist in December
- Five applicants were housed in the month of December

Parry Sound District Housing Corporation December 2022

Activity for Tenant and Maintenance Services

| | Current | YTD |
|--|---------|-----|
| Move outs | 4 | 28 |
| Move in | 3 | 62 |
| L1/L2 Forms | 0 | 3 |
| N4 - notice of eviction for non payment of rent | 0 | 7 |
| N5 - notice of eviction disturbing the quiet enjoyment of the other occupants | 2 | 8 |
| N6 - notice of eviction for illegal acts or misrepresenting income for RGI housing | 0 | 0 |
| N7 - notice of eviction for willful damage to unit | 0 | 0 |
| Repayment Agreements | 20 | 53 |
| Tenant Home Visits | 24 | 222 |
| Mediation/Negotiation/Referrals | 7 | 140 |
| No Trespass Order | 0 | 1 |

Maintenance

| Pest Control | 8 | 8 buildings monitored monthly |
|-------------------|----|--|
| Vacant Units | 15 | one-bedroom (10); multiple bedroom (5) (not inclusive of The Meadow View) |
| After Hours Calls | 12 | Smoke detector maintenance, snow removal, heater not working in common room, window seal broken, generator not kicking on, hot water tank leak, fire at 66 Church Street, oven not working, building not responding to monitoring station test, loud noise (generator running) |
| Work Orders | 96 | Created for maintenance work, and related materials for the month of December |
| Fire Inspections | | Huronia conducted inspections on 2 buildings to include building and unit fire extinguishers; Vipond conducted maintenance, and inspection for sprinkler system for one building; they attend the last Wednesday of each month |
| Incident Reports | 1 | |

Property Maintenance and Capital Projects December 2022

Local Housing Corporation and DSSAB Buildings

Funding approved from the Canada-Ontario Community Housing Initiative for window replacements, along with updated surveillance equipment. Installation of surveillance equipment was initiated in December. Windows have been ordered and an installation date is anticipated January 2023.

December 2022 – Fire broke out in a unit located in an apartment building in Parry Sound. Cause of the fire was documented as "accidental". Fire Safety systems worked to ensure safety of all tenants in the building. The fire was extinguished by a fire extinguisher located at the building, by the Parry Sound Fire Department. As a result the unit is "uninhabitable", and remediation of asbestos must be done. The unit will require a complete rebuild. Tenant has been relocated to a vacant unit.

Capital projects are progressing with the assistance from the Housing Services Corporation on the following projects:

- Duplex Renovations: Burk's Falls, South River- Tender documents completed; will be going to tender February 2023
- Esprit expansion Tender documents are being completed; anticipate going to tender February 2023.

Esprit Place Family Resource Centre

| Emergency Shelter Services | December 2022 | YTD |
|--|------------------|-------|
| Number of women who stayed in shelter this month | 7 | 100 |
| Number of children who stayed in the shelter this month | 3 | 33 |
| Number of hours of direct service to women (shelter and counselling) | 103 | 976 |
| Resident bed nights (women & children) | 229 | 2,128 |
| Phone interactions (crisis/support) | 49 | 443 |

| Outreach Services | December 2022 | YTD |
|---|------------------|-----|
| Number of women served this month | 4 | 83 |
| Number of NEW women registered in the program | 1 | 37 |
| Number of public ed/groups offered | 0 | 1 |

| Transitional Support | December 2022 | YTD |
|---|------------------|-----|
| Number of women served this month | 6 | 39 |
| Number of NEW women registered in the program | 2 | 21 |
| Number of public ed/groups offered | 0 | 0 |

| Child Witness Program | December 2022 | YTD |
|--|------------------|-----|
| Number of children/women served this month | 7 | 85 |
| Number of NEW clients (mothers and children) registered in the program | 3 | 30 |
| Number of public ed/groups offered | 0 | 3 |